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Utah House of Representatives

Carlton Christensen  
Utah Transit Authority

Carlos Braceras  
Utah Department of Transportation

Troy Walker  
Utah League of Cities and Towns

Lorene Kamalu  
Utah Association of Counties

Jason Brown  
Envision Utah

Laura Hanson  
State Planning Coordinator

Andrew Gruber  
WFRC Executive Director

## Wasatch Front Regional Council Budget Committee AGENDA May 14, 2026

The Wasatch Front Regional Council Budget Committee will meet on **Thursday, May 14, 2026 at 4:00pm** via Zoom. <https://us02web.zoom.us/j/88967314289>  
Meeting ID: 889 6731 4289 One tap mobile [+12532158782](tel:+12532158782),88967314289#

The agenda, with approximate times, will be as follows:

- 1. Introductions and Consent Agenda**
  - a. ACTION:** Approval of [Minutes of March 19, 2026](#) meeting and acceptance of the [current Financial Report](#) and [Financial statements / check registers](#) for February and March 2026 (attached to the end of the packet).
- 2. Public Comment**
- 3. WFRC Budget Committee**
  - a. ACTION:** Recommend the WFRC Council approve the Draft FY27 WFRC Goals, Budget, and Unified Planning Work Program (UPWP)
- 4. [FY26 Fraud Risk Assessment](#)**
- 5. Executive Director Report**
- 6. Other Business and Adjournment**  
Next meeting (tentative): Thursday, Aug 13, 2026

#### Upcoming Meetings and Events:

- *WFRC Regional Growth Committee meeting, Thursday, May 21, 9:15am*
- *WFRC Council meeting, Thursday May 28, 1:30pm*

Informational materials can be located on WFRC's website at [www.wfrc.utah.gov](http://www.wfrc.utah.gov)

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Wasatch Front Regional Council is holding public meetings in-person in its office, with a virtual option. Interested attendees are encouraged to visit [www.wfrc.utah.gov/committees](http://www.wfrc.utah.gov/committees) for more information.

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Wasatch Front Regional Council está teniendo las reuniones públicas en persona en la oficina, con la opción de atender virtualmente. Personas interesadas en atender pueden visitar [www.wfrc.utah.gov/committees](http://www.wfrc.utah.gov/committees) para obtener más información.



**WASATCH FRONT REGIONAL COUNCIL**

**MINUTES  
WFRC Budget Committee**

WFRC Budget Committee Meeting was held at 4:00pm on Thursday, March 19, 2026, via Zoom.

**1. Introductions and Consent Agenda [00:00:03]**

Councilmember Aimee Winder Newton, Chair, called the meeting to order at 4:03pm. Introductions were completed via roll call.

**a. [00:00:50] ACTION: Approval of Minutes of October 9, 2025 and acceptance of the Financial statements/check registers for September, October, November, December 2025, and January 2026, and the current Financial Report** Commissioner Bob Stevenson made a motion to approve the minutes as written, as well as the financial statements as provided. Commissioner Jim Harvey seconded. The approval vote was unanimous.

**2. Public Comment [00:02:30]**

Councilmember Winder Newton opened the meeting for public comments. There were none.

**3. WFRC Budget Committee [00:02:44]**

**a. ACTION: Release the Draft FY27 WFRC Goals, Budget and Unified Planning Work Program (UPWP) for public comment**

Councilmember Winder Newton turned the time to Marian Florence, Chief Financial Officer at WFRC, and Andrew Gruber, Executive Director at WFRC. Ms. Florence explained that WFRC's staff has identified and proposed agency goals and prepared a draft budget and Unified Planning Work Program (UPWP) that outline the objectives and activities that WFRC plans to undertake in FY2027, and turned the time to Mr. Gruber. Mr. Gruber stated that, as in the past, the FY27 goals are similar to the FY26 goals. This reflects the continuity in WFRC's organizational mission and roles, and the fact that most of the activities are ongoing and span multiple years. Ms. Florence continued by reviewing the proposed budget. The major expenditure in the budget is for staff salary and benefits. Consultant contracts represent the second largest expenditure in the FY27 budget. The process of calculating county contributions was discussed and it was confirmed that the budget numbers have been communicated and confirmed with each county. Councilmember Winder Newton noted that the Committee had received extensive information on the subject, thanked WFRC and asked for comment or questions from the Committee. There were none. Mr. Gruber then continued the overview by discussing the purpose of the UPWP, which outlines the work tasks that WFRC will pursue during FY26 in collaboration with cities, counties, UDOT, UTA, and other partners. The group was reminded that the process for approval of the FY27 Goals, Budget, and UPWP is that any proposed changes made, based on further review and any impactful information received during the public comment period, will be brought before this Budget Committee at the next meeting in May 2026. **[00:33:49] ACTION** Councilmember Winder Newton called for a motion on the items as presented. Commissioner Jim Harvey made a motion to recommend that the Council release the Draft FY27 WFRC Goals, Budget and UPWP for public comment. Councilmember Scott Wardle seconded the motion and the affirmative vote was unanimous.

**4. Executive Director Report [00:35:21]**

Andrew Gruber, WFRC, stated that he had nothing more to report but did give his thanks to the WFRC staff and the Budget Committee members.

**5. Other Business and Adjournment [00:36:50]**

Councilmember Winder Newton reminded the group that the WFRC Council meeting will be held next Thursday, March 26, and asked if there were any other business items to discuss. There were no other items brought forward. The next meeting of the Budget Committee will be May 14, 2026. The meeting adjourned at 4:39pm.

A recording of this meeting, as well as meeting materials, may be found on the WFRC website at [www.wfrc.org](http://www.wfrc.org)

<b>WFRC Budget Committee</b>			
<b>2026 Budget Committee Members</b>		<b>Present</b>	<b>Others in Attendance</b>
<b>BOX ELDER COUNTY</b>			
Lee Perry, Commissioner	Box Elder County	Yes	
<b>DAVIS COUNTY</b>			WFRC Staff:
Bob Stevenson, Commissioner	Davis County	Yes	Andrew Gruber
<b>MORGAN COUNTY</b>			Marian Florence
Mike Newton, Commissioner	Morgan County	No	Wayne Bennion
<b>SALT LAKE COUNTY</b>			Kevrine Wells
Aimee Winder Newton, Councilmember (Chair)	Salt Lake County	Yes	Andrea Pearson
Dawn Ramsey, Mayor	South Jordan	No	
<b>TOOELE COUNTY</b>			
Scott Wardle, Councilmember	Tooele County	Yes	
<b>WEBER COUNTY</b>			
Jim Harvey, Commissioner	Weber County	Yes	



**MEMO:**  
**FY26 Notes to the Council Budget Reports**

May 2026

The Council Budget report reflects the period of July 1, 2025 - March 31, 2026, which represents 75% of the fiscal year. Overall, 46% of the total amount budgeted for the year has been expended through the end of March. The relevant budget column in this report is the revised budget adopted by the Council in October 2025.

The information contained in this report shows expenditures by categories as line-items, and allows the Council and staff to analyze progress and address any areas of concern. It is not unusual for some variation in percentage of budget used, specifically for those expenses such as audit fees, software licenses, dues and insurance, which are primarily paid near the beginning of each fiscal year. When WFRC and its partners initiate new joint projects midway through the fiscal year, the revenue lines reflect additional partner payments.

The Council Budget by Program report shows expenditures by program, and reflects anticipated progress through the fiscal year. Two important efforts concluded at the beginning of FY26: the Power District Transportation Study and Mixed Use Centers: Visuals and Metrics. Our work on the Activity Based Model Development will begin in the next few months, and WFRC received a new grant from the Land Use Training Fund for Greenfield Visualizations, to complement our earlier work on visuals for Mixed Use Centers. Variances in the rate of expenditure by program are considered normal and include some programs that are expected to carry forward into the next fiscal year.

**Wasatch Front Regional Council**

Council Budget

07/01/2025 to 03/31/2026

75.00% of the fiscal year has expired

	2025 Actual	2026 Original Budget	2026 Revised Budget	2026 Actual	%
					Earned/Used
<b>Sources</b>					
<b>Federal Sources</b>					
Federal Highway Administration - PL	2,495,273	3,749,610	3,818,925	1,311,623	34.35%
Federal Highway Administration - STP	2,871,326	3,160,926	3,959,437	1,971,809	49.80%
Federal Highway Administration - SS4A	0.00	160,000	224,000	8,500	3.79%
Federal Transit Administration	977,152	980,438	993,740	988,740	99.50%
Dept. of Housing and Urban Development	50,000	50,000	50,000	0.00	0.00%
Economic Development Administration	60,296	70,000	70,000	52,500	75.00%
<b>Total Federal Sources</b>	<b>6,454,047</b>	<b>8,170,974</b>	<b>9,116,102</b>	<b>4,333,171</b>	<b>47.53%</b>
<b>State Sources</b>					
Utah GOPB - CPG Match	290,000	290,000	290,000	261,000	90.00%
Community Impact Board	2,000	2,000	2,000	1,800	90.00%
UDOT - TLC	334,271	315,000	636,601	636,601	100.00%
UDOT - Joint Projects	179,827	282,500	360,605	67,312	18.67%
UDOT - Model Development	105,000	105,000	50,000	37,500	75.00%
UDOT - Power District Transportation Study	457,932	0.00	10,000	4,309	43.09%
UT/GOEO - Station Area Plans	1,066,500	1,000,000	1,738,944	1,205,249	69.31%
Utah GOMB - Local Govt Administrator	167,846	150,000	183,811	170,311	92.66%
UT Dept of Commerce	127,996	0.00	23,501	23,501	100.00%
<b>Total State Sources</b>	<b>2,731,372</b>	<b>2,144,500</b>	<b>3,295,461</b>	<b>2,407,583</b>	<b>73.06%</b>
<b>Local Sources</b>					
Dedicated Project Funds	793,117	701,000	1,760,347	1,666,939	94.69%
MAG - Joint Projects	173,717	243,975	206,699	87,833	42.49%
UTA - TLC	334,799	309,000	508,344	508,344	100.00%
UTA - Joint Projects	144,891	79,100	190,571	190,571	100.00%
UTA - Transit Sales Tax	243,754	234,999	293,699	293,699	100.00%
Local Contribution	370,132	388,640	388,640	388,640	100.00%
<b>Total Local Sources</b>	<b>2,060,409</b>	<b>1,956,714</b>	<b>3,289,601</b>	<b>3,136,026</b>	<b>95.33%</b>
<b>Total Sources</b>	<b>11,245,829</b>	<b>12,272,188</b>	<b>15,701,165</b>	<b>9,876,780</b>	<b>62.90%</b>
<b>Expenditures</b>					
Salaries/Employee Benefits	5,335,480	6,212,348	6,212,346	3,937,629	63.38%
Contractual	4,982,024	4,907,389	8,083,226	2,500,499	30.93%
Audit & Accounting	19,500	20,000	20,000	20,000	100.00%
Dues	29,897	35,700	35,700	29,751	83.34%
Equipment Maintenance	37,341	40,000	40,000	27,293	68.23%
Insurance	15,548	20,000	20,000	16,136	80.68%
Legal	0.00	20,000	20,000	7,525	37.63%
Printing & Publication	0.00	5,300	5,300	1,467	27.69%
Rent	457,984	490,176	490,176	347,857	70.97%
Supplies/Software/Subscriptions	163,941	272,758	290,605	164,617	56.65%
Telephone/Data	39,171	50,000	50,000	30,439	60.88%
Travel and Training	164,943	174,500	194,500	122,619	63.04%
Carryover	0.00	24,017	239,311	0.00	0.00%
<b>Total Expenditures</b>	<b>11,245,829</b>	<b>12,272,188</b>	<b>15,701,164</b>	<b>7,205,833</b>	<b>45.89%</b>

**Wasatch Front Regional Council**

**Council Budget by Program**

07/01/2025 to 03/31/2026

75.00% of the fiscal year has expired

<b>Programs</b>	<b>2025 Actual</b>	<b>2026 Original Budget</b>	<b>2026 Revised Budget</b>	<b>2026 Actual</b>	<b>% spent</b>
Consolidated Planning Grant (CPG)	5,276,421	6,637,152	6,724,802	3,977,954	59%
Transportation & Land Use Connection (TLC)	3,016,945	2,530,910	4,778,060	1,798,934	38%
Economic Development (WFEDD)	120,593	140,000	140,000	105,000	75%
Local Government Support	44,224	85,251	466,204	49,633	11%
Model Development	144,375	144,375	90,556	72,985	81%
Joint Projects	465,652	12,500	663,975	270,178	41%
Local Administrative Advisor	167,846	150,000	183,811	132,687	72%
Legislative Consulting	156,000	156,000	156,000	125,400	80%
CDBG - Tooele County	50,000	50,000	50,000	41,348	83%
Mobility Management	1,714	5,000	5,000	681	14%
Tooele Valley RPO	8,630	10,000	16,813	6,651	40%
Morgan RPO	9,000	9,000	9,000	8,148	91%
Community Impact Board	2,000	2,000	2,000	1,800	90%
Davis County Local Option Assistance	10,000	10,000	10,000	7,014	70%
Station Area Planning	1,186,500	1,000,000	1,738,944	534,781	31%
Safe Streets for All	0	200,000	280,000	44,829	16%
Mixed Use Centers: Visuals & Metrics	127,996	0	23,501	23,501	100%
Greenfield Visualizations	0	0	0	0	0%
Power District Transportation Study	457,932	0	4,309	4,309	100%
Activity Based Model Development	0	1,130,000	352,500	0	0%
<b>Total Programs</b>	<b>11,245,829</b>	<b>12,272,188</b>	<b>15,701,165</b>	<b>7,205,833</b>	<b>46%</b>

**Wasatch Front Regional Council**  
**Standard Financial Report (by Object)**  
**10 General Fund - 07/01/2025 to 03/31/2026**  
**75.00% of the fiscal year has expired**

	<b>2025 Year-End Actual</b>	<b>2026 Year-to-Date Actual</b>
<b>Net Position</b>		
<b>Assets:</b>		
<b>Current Assets</b>		
<b>Cash and cash equivalents</b>		
10101 Cash-in-Bank - Zions Operating	(162,161)	(400)
10102 Cash-in-Bank - Zions Sweep	329,089	422,466
10200 PTIF 0533 Operations	3,167,475	5,968,050
10300 PTIF 8761 Building Fund	1,344,928	1,387,387
<b>Total Cash and cash equivalents</b>	<b>4,679,332</b>	<b>7,777,504</b>
<b>Receivables</b>		
12000 Accounts Receivable	4,210,973	1,031,037
<b>Total Receivables</b>	<b>4,210,973</b>	<b>1,031,037</b>
<b>Other current assets</b>		
13400 Prepaid Rent (Security Deposit)	23,438	23,438
13600 Prepaid Supplies/Services	8,087	0.00
<b>Total Other current assets</b>	<b>31,524</b>	<b>23,438</b>
<b>Total Current Assets</b>	<b>8,921,828</b>	<b>8,831,978</b>
<b>Total Assets:</b>	<b>8,921,828</b>	<b>8,831,978</b>
<b>Liabilities and Fund Equity:</b>		
<b>Liabilities:</b>		
<b>Current liabilities</b>		
20000 Accounts Payable	(1,211,862)	(311,698)
20110 P-Card: Andrea Pearson	(578)	(5,115)
20120 P-Card: Rosie Hernandez	(369)	(1,407)
20130 P-Card: Andrew Gruber	(1,253)	(857)
20140 P-card: Jordon Chandler	(2,304)	(10,785)
<b>Total Current liabilities</b>	<b>(1,216,366)</b>	<b>(329,862)</b>
<b>Payroll liabilities</b>		
20400 Accrued Payroll	(141,732)	(100,812)
20600 Payroll Liability Clearing	0.00	(104,514)
22000 PEHP Insurance W/H Payable	0.00	27,450
22300 Lincoln Life Insurance W/H Payable	0.00	2,097
22400 Flexible Spending Account W/H Payable	(350)	(857)
23000 401(k) W/H Payable	0.00	(41,810)
23100 457(b) W/H Payable	0.00	(6,541)
23200 Roth IRA W/H Payable	0.00	(1,265)
23300 Loan Payment W/H Payable	0.00	(173)
<b>Total Payroll liabilities</b>	<b>(142,082)</b>	<b>(226,425)</b>
<b>Deferred inflows</b>		
29900 Unearned Revenue - Projects	(2,505,360)	(318,270)
29901 Unearned Revenue - Planning	(2,125,000)	(2,125,000)
<b>Total Deferred inflows</b>	<b>(4,630,360)</b>	<b>(2,443,270)</b>
<b>Total Liabilities:</b>	<b>(5,988,807)</b>	<b>(2,999,557)</b>
<b>Fund Balance - Equity - Paid In/Contributed</b>		
29100 Fund Balance - Special Projects	(1,588,093)	(4,487,493)
29101 Fund Balance - Building Fund	(1,344,928)	(1,344,928)
<b>Total Fund Balance - Equity - Paid In/Contributed</b>	<b>(2,933,021)</b>	<b>(5,832,421)</b>
<b>Total Liabilities and Fund Equity:</b>	<b>(8,921,828)</b>	<b>(8,831,978)</b>
<b>Total Net Position</b>	<b>0.00</b>	<b>0.00</b>

**Wasatch Front Regional Council  
Zions Operating  
Bank Reconciliation - 02/01/2026 to 02/28/2026**

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				<b>Bank Statement Balance:</b>	<b>\$0.00</b>
<b>Outstanding Checks &amp; Withdrawals</b>					
<u>Payee Name</u>	<u>Reference</u>	<u>Paid Date</u>	<u>Void Date</u>	<u>Amount</u>	
Utah Local Governments Trust (ULGT)	EFT	02/01/2026		399.51	
				<b>Outstanding Checks &amp; Withdrawals Total:</b>	<b>\$399.51</b>
				<b>Calculated Book Balance:</b>	<b>(\$399.51)</b>
				<b>General Ledger Balance:</b>	<b>(\$399.51)</b>
				<b>Calculated Book Balance vs General Ledger Balance:</b>	<b>\$0.00</b>



**Wasatch Front Regional Council  
Zions Operating  
Bank Reconciliation - 02/01/2026 to 02/28/2026**

Bank Statement Start Balance: **\$0.00**

**Reconciled Deposits & Transfers**

Type	Reference	Date	Amount
Transfer		02/02/2026	157.50
Transfer		02/03/2026	2,962.02
Transfer		02/04/2026	100,624.50
Transfer		02/05/2026	442.31
Deposit		02/05/2026	2,000.00
Transfer		02/06/2026	7,165.09
Deposit		02/06/2026	18,415.83
Transfer		02/09/2026	527,032.80
Transfer		02/18/2026	-69,903.63
Deposit		02/18/2026	165,678.89
Transfer		02/19/2026	-318,270.00
Deposit		02/19/2026	318,270.00
Transfer		02/20/2026	151,032.65
Transfer		02/23/2026	21,518.15
Transfer		02/24/2026	-456,849.65
Deposit		02/24/2026	510,754.97

**Reconciled Deposits & Transfers Total: \$981,031.43**

**Reconciled Checks & Withdrawals**

Payee Name	Reference	Date	Amount
Utah Local Governments Trust (ULGT)	EFT	01/01/2026	442.31
EMI Health	EFT	02/01/2026	157.50
Lincoln Financial Life Ins Co	EFT.0212261349.46	02/06/2026	2,962.02
Utah State Tax Commission	EFT.0205260905.82	02/06/2026	5,062.33
Health Equity	EFT.0220261428.258	02/06/2026	5,652.14
Internal Revenue Service	EFT.0205260905.38	02/06/2026	15,966.45
Utah Retirement Systems (URS)	EFT.0206261018.80	02/06/2026	49,033.84
Payroll DD	0206261200	02/06/2026	100,624.50
Les Olson Company	ACH.0209261210.44	02/11/2026	69.26
GREENbike	ACH.0209261210.30	02/11/2026	200.00
Division of Technology Services (DTS)	ACH.0209261210.19	02/11/2026	696.22
Intermountain Healthcare EAP	ACH.0209261210.37	02/11/2026	800.00
PEHP FLEX Benefits	ACH.0209261210.54	02/11/2026	856.92
Resource Systems Group, Inc (RSG)	ACH.0209261210.61	02/11/2026	3,261.72
Citta Designs (Citi Design)	ACH.0209261210.364	02/11/2026	3,695.00
Onward Technology, LLC	ACH.0209261210.326	02/11/2026	4,168.00
Utah Division of Finance	ACH.0209261210.81	02/11/2026	5,715.26
Downtown Redevelopment Services, LLC	ACH.0209261210.309	02/11/2026	7,866.00
Barker Leavitt, PLLC	ACH.0209261210.6	02/11/2026	8,000.00
Alta Planning and Design	ACH.0209261210.2	02/11/2026	8,173.14
High Street Consulting Group, LLC	ACH.0209261210.33	02/11/2026	8,283.00
SBR Technologies (Vision Graphics LLC)	ACH.0209261210.333	02/11/2026	10,540.00
Kimley Horn	ACH.0209261210.41	02/11/2026	11,236.95
Wilkinson Ferrari & Co	ACH.0209261210.474	02/11/2026	12,687.50
Logan Simpson Design, Inc	ACH.0209261210.183	02/11/2026	13,592.60
Crafton, Tull & Associates, Inc.	ACH.0209261210.463	02/11/2026	13,618.69
GSBS PC	ACH.0209261210.31	02/11/2026	14,520.00
RRJ Consulting	ACH.0209261210.62	02/11/2026	15,000.00
Sunrise Engineering, LLC	ACH.0209261210.438	02/11/2026	15,348.20
VODA Landscape & Planning	ACH.0209261210.83	02/11/2026	15,400.00
Arcadis, a California Partnership	ACH.0209261210.310	02/11/2026	24,379.57
Methods Consulting, Inc	ACH.0209261210.473	02/11/2026	28,212.39
Fielding Group, LLC	ACH.0209261210.26	02/11/2026	39,184.10
Avenue Consultants	ACH.0209261210.4	02/11/2026	40,996.00
Psomas	ACH.0209261210.58	02/11/2026	44,917.75
PEHP Public Employees Health Program	ACH.0209261210.59	02/11/2026	45,443.74
Design Workshop, Inc	ACH.0209261210.20	02/11/2026	82,036.95
Utah State Tax Commission	EFT.0220261427.82	02/20/2026	5,020.36
Health Equity	EFT.0220261429.258	02/20/2026	5,491.18
Internal Revenue Service	EFT.0220261427.38	02/20/2026	16,175.12
Payroll DD	0220261200	02/20/2026	95,775.26
UNUM Life Insurance Co.	ACH.0220260933.72	02/23/2026	159.30
PEHP FLEX Benefits	ACH.0220260933.54	02/23/2026	428.46
Division of Technology Services (DTS)	ACH.0220260933.19	02/23/2026	1,445.46
Alta Planning and Design	ACH.0220260933.2	02/23/2026	2,059.53

**Wasatch Front Regional Council  
Zions Operating  
Bank Reconciliation - 02/01/2026 to 02/28/2026**

Onward Technology, LLC	ACH.0220260933.326	02/23/2026	4,131.20	
Downtown Redevelopment Services, LLC	ACH.0220260933.309	02/23/2026	11,140.00	
VODA Landscape & Planning	ACH.0220260933.83	02/23/2026	13,830.00	
RRJ Consulting	ACH.0220260933.62	02/23/2026	15,000.00	
Landmark Design	ACH.0220260933.42	02/23/2026	15,186.25	
Psomas	ACH.0220260933.58	02/23/2026	15,200.00	
Penna Powers Inc	ACH.0220260933.56	02/23/2026	15,701.25	
Wall Consultant Group (WCG)	ACH.0220260933.291	02/23/2026	17,567.10	
Fielding Group, LLC	ACH.0220260933.26	02/23/2026	39,184.10	
Utah Retirement Systems (URS)	EFT.0223260805.80	02/23/2026	48,414.14	
<b>Reconciled Checks &amp; Withdrawals Total:</b>				<b>\$980,708.76</b>
<b>Charges &amp; Interest</b>				
<b>Description</b>	<b>Date</b>	<b>Amount</b>		
bank fees	02/23/2026	-322.67		
<b>Charges &amp; Interest Total:</b>				<b>(\$322.67)</b>
<b>Bank Statement End Balance:</b>				<b>\$0.00</b>

**Wasatch Front Regional Council  
Zions Sweep  
Bank Reconciliation - 02/01/2026 to 02/28/2026**

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Bank Statement Balance:	\$943,443.06
Calculated Book Balance:	\$943,443.06
General Ledger Balance:	\$943,443.06
Calculated Book Balance vs General Ledger Balance:	\$0.00

**Wasatch Front Regional Council  
Zions Sweep  
Bank Reconciliation - 02/01/2026 to 02/28/2026**

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Bank Statement Start Balance:      \$908,057.00

**Reconciled Deposits & Transfers**

Type	Reference	Date	Amount	
Transfer		02/02/2026	-157.50	
Transfer		02/03/2026	-2,962.02	
Transfer		02/04/2026	-100,624.50	
Transfer		02/05/2026	-442.31	
Transfer		02/06/2026	-7,165.09	
Transfer		02/09/2026	-527,032.80	
Transfer		02/18/2026	69,903.63	
Transfer		02/19/2026	318,270.00	
Transfer		02/20/2026	-151,032.65	
Transfer		02/23/2026	-21,518.15	
Transfer		02/24/2026	456,849.65	
			<b>Reconciled Deposits &amp; Transfers Total:</b>	<b>\$34,088.26</b>

**Charges & Interest**

Description	Date	Amount		
interest	02/27/2026	1,297.80		
			<b>Charges &amp; Interest Total:</b>	<b>\$1,297.80</b>
			<b>Bank Statement End Balance:</b>	<b>\$943,443.06</b>

**Wasatch Front Regional Council  
Check Register  
All Bank Accounts - 02/01/2026 to 02/28/2026**

Payee Name	Reference Number	Invoice Number	Invoice Ledger Date	Payment Date	Amount	Description	Ledger Account	Activity Code
Alta Planning and Design	ACH.0209261210.2	304.0002025-021	01/16/2026	02/11/2026	2,438.19	Porter Rockwell Trail - Dec	105340.30.353020 - Consult Serv: Mi	
Alta Planning and Design	ACH.0209261210.2	304.0002025.021	01/30/2026	02/11/2026	3,576.55	Porter Rockwell Trail - Oct	105340.30.353020 - Consult Serv: Mi	
Alta Planning and Design	ACH.0209261210.2	304.0002025.21-	01/30/2026	02/11/2026	2,158.40	Porter Rockwell Trail - Nov	105340.30.353020 - Consult Serv: Mi	
					\$8,173.14			
Alta Planning and Design	ACH.0220260933.2	304.0002025.021	02/09/2026	02/23/2026	2,059.53	Porter Rockwell Trail - Jan	105340.30.353020 - Consult Serv: Mi	
					<b>\$10,232.67</b>			
Amazon	Pcard_JC	114-4193184-049	02/03/2026	02/03/2026	91.98	office supplies	105610.10.301200 - Supplies: Local	
Amazon	Pcard-JC	#114-3716031-72	02/23/2026	02/23/2026	145.04	New Hire Office Supplies	105610.10.301200 - Supplies: Local	
Amazon	Pcard-JC	114-0869584-178	02/03/2026	02/03/2026	55.97	office supplies	105610.10.301200 - Supplies: Local	
Amazon	Pcard-JC	114-2660591-631	02/24/2026	02/24/2026	73.93	Printing Paper / Computer cooling fan	105610.10.301200 - Supplies: Local	
Amazon	Pcard-JC	114-3716031-723	02/22/2026	02/22/2026	159.98	New Hire Office Supplies	105610.10.301200 - Supplies: Local	
Amazon	Pcard-JC	114-5877989-869	02/25/2026	02/25/2026	229.89	Printer Ink	105610.10.301200 - Supplies: Local	
Amazon	Pcard-JC	114-6639977-815	02/24/2026	02/24/2026	285.89	Printer Ink	105610.10.301200 - Supplies: Local	
Amazon	Pcard-JC	CREDIT_	02/14/2026	02/14/2026	-57.80	office supplies	105610.10.301200 - Supplies: Local	
					\$892.90			
					<b>\$984.88</b>			
American Planning Association (APA)	PCard AP	9037024	02/25/2026	02/25/2026	835.00	APA Spring Conf - TK	105330.20.322210 - Training: CPG -	
American Planning Association (APA)	Pcard-JC	02252026	02/25/2026	02/25/2026	195.00	Spring Conference - TIM	105330.30.330200 - Training: TLC Ad	
American Planning Association (APA)	Pcard-JC	4312	02/12/2026	02/12/2026	195.00	Spring Conference - Byron	105330.30.330200 - Training: TLC Ad	
American Planning Association (APA)	Pcard-JC	4317	02/17/2026	02/17/2026	195.00	Spring Conference - TED	105330.20.322210 - Training: CPG -	
					\$585.00			
					<b>\$1,420.00</b>			
Arcadis, a California Partnership	ACH.0209261210.310	36029021	06/29/2025	02/11/2026	24,379.57	Brighton - Mar	105340.30.353009 - Consult Serv: Bri	
					<b>\$24,379.57</b>			
Assn. of Metropolitan Planning Orga	Pcard-AP	CREDIT	02/17/2026	02/17/2026	-375.00	MJC Cancelled - credit.	105330.20.322210 - Training: CPG -	
					<b>(\$375.00)</b>			
Association of Governmental Accoun	Pcard-JC	160301	02/12/2026	02/12/2026	140.00	Subscription Renewal - MF	105810.99.999000 - Dues: Indirect	
					<b>\$140.00</b>			
Avenue Consultants	ACH.0209261210.4	13421	01/14/2026	02/11/2026	6,937.50	3 Gate Trail Nov	105340.30.351045 - Consult Serv: Da	
Avenue Consultants	ACH.0209261210.4	13598	01/28/2026	02/11/2026	19,656.00	Riverton AT & Master Plan - Dec	105340.30.353021 - Consult Serv: Ri	
Avenue Consultants	ACH.0209261210.4	13610	01/16/2026	02/11/2026	14,402.50	3 Gate Trail Dec	105340.30.351045 - Consult Serv: Da	
					\$40,996.00			
					<b>\$40,996.00</b>			
Barker Leavitt, PLLC	ACH.0209261210.6	110-1225	12/31/2025	02/11/2026	8,000.00	Legislative Consulting - Dec	105340.50.341200 - Consult Serv: Le	
					<b>\$8,000.00</b>			
Bluehost	Pcard-AP	02032026	02/03/2026	02/03/2026	9.11	website domain -WFRC - monthly	105670.99.999000 - Software: Indirec	
					<b>\$9.11</b>			
Citta Designs (Citi Design)	ACH.0209261210.364	2026-5	01/30/2026	02/11/2026	3,695.00	Morgan Downtown - Dec	105340.30.352013 - Consult Serv: M	
					<b>\$3,695.00</b>			
Clifton Strengths (Gallup)	Pcard-JC	02262026	02/26/2026	02/26/2026	59.99	Clifton Strengths Assessment - New Hire - JT	105330.99.999000 - Training: Indirect	
					<b>\$59.99</b>			
Constant Contact	Pcard-RH	02282026	02/28/2026	02/28/2026	187.62	monthly billing - Feb	105670.99.999000 - Software: Indirec	
					<b>\$187.62</b>			

**Wasatch Front Regional Council  
Check Register  
All Bank Accounts - 02/01/2026 to 02/28/2026**

Payee Name	Reference Number	Invoice Number	Invoice Ledger Date	Payment Date	Amount	Description	Ledger Account	Activity Code
Crafton,Tull & Associates, Inc.	ACH.0209261210.463	2010000	01/15/2026	02/11/2026	1,906.62	ATP Academy Pilot - Dec UTA	105340.40.322215.0035 - Consult Se	
Crafton,Tull & Associates, Inc.	ACH.0209261210.463	2010000	01/15/2026	02/11/2026	2,315.18	ATP Academy Pilot - Dec MAG	105340.40.322215.0035 - Consult Se	
Crafton,Tull & Associates, Inc.	ACH.0209261210.463	2010000	01/15/2026	02/11/2026	3,540.85	ATP Academy Pilot - Dec WFRC	105340.20.322215.0035 - Consult Se	
Crafton,Tull & Associates, Inc.	ACH.0209261210.463	2010000	01/15/2026	02/11/2026	5,856.04	ATP Academy Pilot - Dec UDOT	105340.40.322215.0035 - Consult Se	
					<b>\$13,618.69</b>			
					<b>\$13,618.69</b>			
Design Workshop, Inc	ACH.0209261210.20	0083514	01/14/2026	02/11/2026	21,797.00	SAP Sugar Factory - Nov	105340.50.360219 - Consult Serv: SA	
Design Workshop, Inc	ACH.0209261210.20	0083570	01/14/2026	02/11/2026	5,118.26	Draper River - Nov	105340.30.353011 - Consult Serv: Dr	
Design Workshop, Inc	ACH.0209261210.20	0083646	01/30/2026	02/11/2026	29,224.68	SAP Meadowbrook - FINAL	105340.50.360215 - Consult Serv: SA	
Design Workshop, Inc	ACH.0209261210.20	0083657	01/14/2026	02/11/2026	11,130.00	Draper River - Dec	105340.30.353011 - Consult Serv: Dr	
Design Workshop, Inc	ACH.0209261210.20	0083796	01/16/2026	02/11/2026	14,767.01	SAP Sugar Factory - Dec	105340.50.360219 - Consult Serv: SA	
					<b>\$82,036.95</b>			
					<b>\$82,036.95</b>			
Division of Technology Services (DT	ACH.0209261210.19	2606R005000005	01/16/2026	02/11/2026	696.22	GIS Technical Support - Dec	105340.20.322222 - Consult Serv: C	
Division of Technology Services (DT	ACH.0220260933.19	2603R276000004	02/09/2026	02/23/2026	1,445.46	GIS Technical Support - Sept-Oct	105340.20.322222 - Consult Serv: C	
					<b>\$2,141.68</b>			
Downtown Redevelopment Services,	ACH.0209261210.309	1020	01/14/2026	02/11/2026	7,866.00	So Ogden City Center MP - Dec	105340.30.351050 - Consult Serv: So	
Downtown Redevelopment Services,	ACH.0220260933.309	1035	02/09/2026	02/23/2026	11,140.00	So Ogden City Center MP - Jan	105340.30.351050 - Consult Serv: So	
					<b>\$19,006.00</b>			
Elementor	Pcard-AP	02212026	02/21/2026	02/21/2026	53.14	Elementor Pro Essential - Annual Suzie	105610.20.322210 - Supplies: CPG -	
					<b>\$53.14</b>			
EMI Health	EFT	507020260201	02/01/2026	02/01/2026	157.50	telemed - Feb	105210.99.998000 - Fringe Benefits: I	
					<b>\$157.50</b>			
Eno Center for Transportation	Pcard-AP	02272026	02/27/2026	02/27/2026	1,100.00	Transportation Leader- Annual, AG	105311.20.322210 - Subscriptions: C	
					<b>\$1,100.00</b>			
Fielding Group, LLC	ACH.0209261210.26	675	01/01/2026	02/11/2026	39,184.10	Building Lease - January	105441.99.999000 - Building Lease C	
Fielding Group, LLC	ACH.0220260933.26	682	02/01/2026	02/23/2026	39,184.10	Building lease - February	105441.99.999000 - Building Lease C	
					<b>\$78,368.20</b>			
First Digital	Pcard-aP	02172026	02/17/2026	02/17/2026	412.79	Internet - Feb	105530.99.999000 - Telephone/Data:	
					<b>\$412.79</b>			
Github Inc.	Pcard-AP	02192026	02/19/2026	02/19/2026	1.59	Git LFS Data Pack - Monthly	105670.20.322210 - Software: CPG -	
					<b>\$1.59</b>			
Google LLC	Pcard-RH	02012026	02/01/2026	02/01/2026	73.79	Cloud Storage - January	105670.99.999000 - Software: Indirec	
					<b>\$73.79</b>			
GREENbike	ACH.0209261210.30	04YNLLTU-0004	01/28/2026	02/11/2026	200.00	Annual passes 2026	105580.20.322210 - Travel: CPG - Ad	
					<b>\$200.00</b>			
GSBS PC	ACH.0209261210.31	45123	01/14/2026	02/11/2026	7,520.00	Kaysville Center - Nov	105340.30.351043 - Consult Serv: Ka	
GSBS PC	ACH.0209261210.31	45260	01/16/2026	02/11/2026	7,000.00	Kaysville Center - Dec	105340.30.351043 - Consult Serv: Ka	
					<b>\$14,520.00</b>			
					<b>\$14,520.00</b>			
Harmons	Pcard-RH	02182026	02/18/2026	02/18/2026	13.36	Leg Session Supplies	105610.10.301200 - Supplies: Local	
					<b>\$13.36</b>			

**Wasatch Front Regional Council  
Check Register  
All Bank Accounts - 02/01/2026 to 02/28/2026**

Payee Name	Reference Number	Invoice Number	Invoice Ledger Date	Payment Date	Amount	Description	Ledger Account	Activity Code
Health Equity	EFT.0220261428.258	PR013026-258	02/06/2026	02/06/2026	5,652.14	HSA	1022500 - HSA W/H Payable	
Health Equity	EFT.0220261429.258	kzz9jz4	02/20/2026	02/20/2026	52.50	HSA fees - Feb	105210.99.998000 - Fringe Benefits: I	
Health Equity	EFT.0220261429.258	PR021326-258	02/20/2026	02/20/2026	5,438.68	HSA	1022500 - HSA W/H Payable	
					\$5,491.18			
					<b>\$11,143.32</b>			
High Street Consulting Group, LLC	ACH.0209261210.33	9758	01/28/2026	02/11/2026	158.60	Unified plan financial model - Dec FINAL Cache	105340.40.322215.3422 - Consult Se	
High Street Consulting Group, LLC	ACH.0209261210.33	9758	01/28/2026	02/11/2026	236.90	Unified plan financial model - Dec FINAL Dixie	105340.40.322215.3422 - Consult Se	
High Street Consulting Group, LLC	ACH.0209261210.33	9758	01/28/2026	02/11/2026	807.79	Unified plan financial model - Dec FINAL MAG	105340.40.322215.3422 - Consult Se	
High Street Consulting Group, LLC	ACH.0209261210.33	9758	01/28/2026	02/11/2026	2,070.76	Unified plan financial model - Dec FINAL UTA	105340.40.322215.3422 - Consult Se	
High Street Consulting Group, LLC	ACH.0209261210.33	9758	01/28/2026	02/11/2026	2,109.91	Unified plan financial model - Dec FINAL WFRC	105340.20.322215.3422 - Consult Se	
High Street Consulting Group, LLC	ACH.0209261210.33	9758	01/28/2026	02/11/2026	2,899.04	Unified plan financial model - Dec FINAL UDOT	105340.40.322215.3422 - Consult Se	
					\$8,283.00			
					<b>\$8,283.00</b>			
High Value Marking and Engraving	Pcard-JC	43277	02/17/2026	02/17/2026	19.78	Name Plate - Temple	105610.10.301200 - Supplies: Local	
					<b>\$19.78</b>			
Hotel	Pcard-AG	02042026	02/04/2026	02/04/2026	1,433.16	Royal Sonesta Capitol Hotel_2026 NARC_AG	105580.20.322210 - Travel: CPG - Ad	
					<b>\$1,433.16</b>			
Intermountain Healthcare EAP	ACH.0209261210.37	EAP-05737	01/28/2026	02/11/2026	800.00	EAP Q4 2025	105210.99.998000 - Fringe Benefits: I	
					<b>\$800.00</b>			
Internal Revenue Service	EFT.0205260905.38	PR013026-38	02/06/2026	02/06/2026	3,558.40	Medicare Tax	1021000 - Federal Tax W/H Payable	
Internal Revenue Service	EFT.0205260905.38	PR013026-38	02/06/2026	02/06/2026	12,408.05	Federal Income Tax	1021000 - Federal Tax W/H Payable	
					\$15,966.45			
Internal Revenue Service	EFT.0220261427.38	PR021326-38	02/20/2026	02/20/2026	3,775.64	Medicare Tax	1021000 - Federal Tax W/H Payable	
Internal Revenue Service	EFT.0220261427.38	PR021326-38	02/20/2026	02/20/2026	12,399.48	Federal Income Tax	1021000 - Federal Tax W/H Payable	
					\$16,175.12			
					<b>\$32,141.57</b>			
Kimley Horn	ACH.0209261210.41	098347009-1225	01/28/2026	02/11/2026	5,618.47	Inland Port Study - Dec - UIPA	105340.40.342000 - Consult Serv: Joi	
Kimley Horn	ACH.0209261210.41	098347009-1225	01/28/2026	02/11/2026	5,618.48	Inland Port Study - Dec - UDOT	105340.40.342000 - Consult Serv: Joi	
					\$11,236.95			
					<b>\$11,236.95</b>			
Landmark Design	ACH.0220260933.42	202517-03	02/09/2026	02/23/2026	4,353.75	West Haven Land Use - Nov	105340.30.351051 - Consult Serv: W	
Landmark Design	ACH.0220260933.42	202517-04	02/09/2026	02/23/2026	1,912.50	West Haven Land Use - Dec	105340.30.351051 - Consult Serv: W	
Landmark Design	ACH.0220260933.42	202517-05	02/09/2026	02/23/2026	8,920.00	West Haven Land Use - Jan	105340.30.351051 - Consult Serv: W	
					\$15,186.25			
					<b>\$15,186.25</b>			
Les Olson Company	ACH.0209261210.44	EA1643526	01/28/2026	02/11/2026	69.26	Copier Usage Jan	105610.99.999000 - Supplies: Indirec	
					<b>\$69.26</b>			
Lincoln Financial Life Ins Co	EFT.0212261349.46	4932765137	02/01/2026	02/06/2026	2,962.02	Life, LTD, STD - Feb	1022300 - Lincoln Life Insurance W/H	
					<b>\$2,962.02</b>			
Logan Simpson Design, Inc	ACH.0209261210.183	38525	01/30/2026	02/11/2026	7,089.60	Holladay General Plan - FINAL	105340.30.353012 - Consult Serv: Ho	
Logan Simpson Design, Inc	ACH.0209261210.183	38739	01/28/2026	02/11/2026	6,503.00	Ogden Citywide Zoning - Dec	105340.30.351035 - Consult Serv: O	
					\$13,592.60			
					<b>\$13,592.60</b>			
Methods Consulting, Inc	ACH.0209261210.473	1138	01/28/2026	02/11/2026	28,212.39	SS4A - Nov	105340.50.334400 - Consult Serv: Sa	
					<b>\$28,212.39</b>			

**Wasatch Front Regional Council  
Check Register  
All Bank Accounts - 02/01/2026 to 02/28/2026**

Payee Name	Reference Number	Invoice Number	Invoice Ledger Date	Payment Date	Amount	Description	Ledger Account	Activity Code
Metropolis	Pcard-JC	02012026	02/01/2026	02/01/2026	560.00	Parking Validation for WFRC Meeting attendees_J	105610.20.322210 - Supplies: CPG -	
Metropolis	Pcard-JC	02122026	02/12/2026	02/12/2026	675.00	Parking Validations - September 2025	105610.20.322210 - Supplies: CPG -	
					<u>1,235.00</u>			
					<b>\$1,235.00</b>			
Onward Technology, LLC	ACH.0209261210.326	54134	01/01/2026	02/11/2026	16.80	NCE Power Bi Pro Jan KB	105670.20.322210 - Software: CPG -	
Onward Technology, LLC	ACH.0209261210.326	54134	01/01/2026	02/11/2026	1,080.00	Google Workspace - Jan	105670.99.999000 - Software: Indirec	
Onward Technology, LLC	ACH.0209261210.326	54134	01/01/2026	02/11/2026	3,071.20	Maintenance - Jan	105430.99.999000 - Maintenance: In	
					<u>\$4,168.00</u>			
Onward Technology, LLC	ACH.0220260933.326	84279	02/09/2026	02/23/2026	1,080.00	Google Workspace - Feb	105670.99.999000 - Software: Indirec	
Onward Technology, LLC	ACH.0220260933.326	84279	02/09/2026	02/23/2026	3,051.20	Maintenance - Feb	105430.99.999000 - Maintenance: In	
					<u>\$4,131.20</u>			
					<b>\$8,299.20</b>			
PEHP FLEX Benefits	ACH.0209261210.54	PR010226-54	01/09/2026	02/11/2026	428.46	Flex Spend Acct	1022400 - Flexible Spending Account	
PEHP FLEX Benefits	ACH.0209261210.54	PR011626-54	01/23/2026	02/11/2026	428.46	Flex Spend Acct	1022400 - Flexible Spending Account	
					<u>\$856.92</u>			
PEHP FLEX Benefits	ACH.0220260933.54	PR013026-54	02/06/2026	02/23/2026	428.46	Flex Spend Acct	1022400 - Flexible Spending Account	
					<u>\$1,285.38</u>			
PEHP Public Employees Health Pro	ACH.0209261210.59	718903	02/02/2026	02/11/2026	45,443.74	Health, Dental & Vision - Feb	1022000 - PEHP Insurance W/H Pay	
					<u>\$45,443.74</u>			
Penna Powers Inc	ACH.0220260933.56	031027	02/09/2026	02/23/2026	2,991.25	Strategic Communication - dec	105340.20.322224 - Consult Serv: C	
Penna Powers Inc	ACH.0220260933.56	031027	02/09/2026	02/23/2026	3,525.00	Creative Support - Dec	105340.20.322224 - Consult Serv: C	
Penna Powers Inc	ACH.0220260933.56	031027	02/09/2026	02/23/2026	9,185.00	Website redesign - Dec	105340.20.322224 - Consult Serv: C	
					<u>\$15,701.25</u>			
					<b>\$15,701.25</b>			
Posit Software/ShinyApps	Pcard-JC	02132026	02/13/2026	02/13/2026	53.14	RAM Subscription	105670.20.322210 - Software: CPG -	
					<u>\$53.14</u>			
Psomas	ACH.0209261210.58	229781	01/16/2026	02/11/2026	44,917.75	Riverdale Stringtown MP - Nov-Dec	105340.30.351048 - Consult Serv: Ri	
Psomas	ACH.0220260933.58	231084	02/09/2026	02/23/2026	15,200.00	Clinton Gen & Small Area Plans - Nov-Dec	105340.30.351042 - Consult Serv: Cli	
					<u>\$60,117.75</u>			
Quench USA Inc	Pcard-AP	02052026	02/05/2026	02/05/2026	218.42	Water filter Service and filter replacements	105430.99.999000 - Maintenance: In	
					<u>\$218.42</u>			
Resource Systems Group, Inc (RSG)	ACH.0209261210.61	54503	01/30/2026	02/11/2026	815.43	WFRC Mode Choice Model Update Nov/Dec MAG	105340.40.322215.3429 - Consult Se	
Resource Systems Group, Inc (RSG)	ACH.0209261210.61	54503	01/30/2026	02/11/2026	2,446.29	WFRC Mode Choice Model Update Nov/Dec	105340.20.322219 - Consult Serv: C	
					<u>\$3,261.72</u>			
					<b>\$3,261.72</b>			
Restaurant	Pcard-JC	02242026	02/24/2026	02/24/2026	219.99	Wellness Activity	105610.10.301000 - Supplies: Miscell	
					<u>\$219.99</u>			
RRJ Consulting	ACH.0209261210.62	WFRC202601	01/01/2026	02/11/2026	15,000.00	Legislative Consulting - Jan	105340.50.341200 - Consult Serv: Le	
RRJ Consulting	ACH.0220260933.62	WFRC202602	02/01/2026	02/23/2026	15,000.00	Legislative Consulting - Feb	105340.50.341200 - Consult Serv: Le	
					<u>\$30,000.00</u>			
SBR Technologies (Vision Graphics)	ACH.0209261210.333	260106-0004	01/30/2026	02/11/2026	10,540.00	Plotter	105610.20.322210 - Supplies: CPG -	
					<u>\$10,540.00</u>			

**Wasatch Front Regional Council  
Check Register  
All Bank Accounts - 02/01/2026 to 02/28/2026**

Payee Name	Reference Number	Invoice Number	Invoice Ledger Date	Payment Date	Amount	Description	Ledger Account	Activity Code
Sticker Mule	Pcard-RH	02062026	02/06/2026	02/06/2026	47.00	Stickers for communications	105610.20.322224 - Supplies: CPG -	
					<b>\$47.00</b>			
Sunrise Engineering, LLC	ACH.0209261210.438	ARIV1009489	01/14/2026	02/11/2026	15,348.20	Stockton GP - Dec	105340.30.352017 - Consult Serv: St	
					<b>\$15,348.20</b>			
UNUM Life Insurance Co.	ACH.0220260933.72	010126	01/01/2026	02/23/2026	159.30	LTC - Jan	105210.99.998000 - Fringe Benefits: I	
					<b>\$159.30</b>			
Urban Land Institute (ULI)	Pcard-JC	02252026	02/25/2026	02/25/2026	20.00	Leg. update luncheon - MP	105330.30.330200 - Training: TLC Ad	
Urban Land Institute (ULI)	Pcard-JC	02252026	02/25/2026	02/25/2026	60.00	Leg. update luncheon - MJC, JN	105330.20.322210 - Training: CPG -	
					<b>\$80.00</b>			
Utah Division of Finance	ACH.0209261210.81	26010131056003	01/28/2026	02/11/2026	2,553.77	Pcard - AP	1020190 - P-Card Clearing	
Utah Division of Finance	ACH.0209261210.81	26010131056009	01/28/2026	02/11/2026	321.02	Pcard - RH	1020190 - P-Card Clearing	
Utah Division of Finance	ACH.0209261210.81	26010131056040	01/28/2026	02/11/2026	2,840.47	Pcard - JC	1020190 - P-Card Clearing	
					<b>\$5,715.26</b>			
Utah League of Cities and Towns (U	Pcard-JC	02232026	02/23/2026	02/23/2026	850.00	ULCT Midyear - MJC, AG	105330.20.322210 - Training: CPG -	
					<b>\$850.00</b>			
Utah Local Governments Trust (ULG	EFT	1624474	02/01/2026	02/01/2026	399.51	Worker's Comp -Feb	105131.99.997000 - Wages: Indirect	
					<b>\$399.51</b>			
Utah Retirement Systems (URS)	EFT.0206261018.80	PR013026-80	02/06/2026	02/06/2026	173.10	Loan	1023300 - Loan Payment W/H Payabl	
Utah Retirement Systems (URS)	EFT.0206261018.80	PR013026-80	02/06/2026	02/06/2026	1,227.79	Roth IRA	1023200 - Roth IRA W/H Payable	
Utah Retirement Systems (URS)	EFT.0206261018.80	PR013026-80	02/06/2026	02/06/2026	2,500.70	URS 401(k) Tier 2	1023000 - 401(k) W/H Payable	
Utah Retirement Systems (URS)	EFT.0206261018.80	PR013026-80	02/06/2026	02/06/2026	6,481.74	401(k) DC	1023000 - 401(k) W/H Payable	
Utah Retirement Systems (URS)	EFT.0206261018.80	PR013026-80	02/06/2026	02/06/2026	6,499.88	457(b)	1023100 - 457(b) W/H Payable	
Utah Retirement Systems (URS)	EFT.0206261018.80	PR013026-80	02/06/2026	02/06/2026	14,734.21	401(k) EE & Match	1023000 - 401(k) W/H Payable	
Utah Retirement Systems (URS)	EFT.0206261018.80	PR013026-80	02/06/2026	02/06/2026	17,416.42	URS State Retirement	1023000 - 401(k) W/H Payable	
					<b>\$49,033.84</b>			
Utah Retirement Systems (URS)	EFT.0223260805.80	PR021326-80	02/20/2026	02/23/2026	173.10	Loan	1023300 - Loan Payment W/H Payabl	
Utah Retirement Systems (URS)	EFT.0223260805.80	PR021326-80	02/20/2026	02/23/2026	1,227.79	Roth IRA	1023200 - Roth IRA W/H Payable	
Utah Retirement Systems (URS)	EFT.0223260805.80	PR021326-80	02/20/2026	02/23/2026	2,500.70	URS 401(k) Tier 2	1023000 - 401(k) W/H Payable	
Utah Retirement Systems (URS)	EFT.0223260805.80	PR021326-80	02/20/2026	02/23/2026	6,390.52	401(k) DC	1023000 - 401(k) W/H Payable	
Utah Retirement Systems (URS)	EFT.0223260805.80	PR021326-80	02/20/2026	02/23/2026	6,507.53	457(b)	1023100 - 457(b) W/H Payable	
Utah Retirement Systems (URS)	EFT.0223260805.80	PR021326-80	02/20/2026	02/23/2026	14,459.70	401(k) EE & Match	1023000 - 401(k) W/H Payable	
Utah Retirement Systems (URS)	EFT.0223260805.80	PR021326-80	02/20/2026	02/23/2026	17,154.80	URS State Retirement	1023000 - 401(k) W/H Payable	
					<b>\$48,414.14</b>			
					<b>\$97,447.98</b>			
Utah State Tax Commission	EFT.0205260905.82	PR013026-82	02/06/2026	02/06/2026	5,062.33	State Income Tax	1021200 - State Tax W/H Payable	
Utah State Tax Commission	EFT.0220261427.82	PR021326-82	02/20/2026	02/20/2026	5,020.36	State Income Tax	1021200 - State Tax W/H Payable	
					<b>\$10,082.69</b>			
Utah Transit Authority (UTA)	Pcard-AP	02202026	02/20/2026	02/20/2026	700.00	UTA Farepay Cards Reloads	105580.20.322210 - Travel: CPG - Ad	
					<b>\$700.00</b>			
VODA Landscape & Planning	ACH.0209261210.83	26.03	01/28/2026	02/11/2026	15,400.00	SAP Fashion Place - FINAL	105340.50.360218 - Consult Serv: SA	
VODA Landscape & Planning	ACH.0220260933.83	26.04	02/09/2026	02/23/2026	13,830.00	NSL Town Center - Dec	105340.30.351044 - Consult Serv: No	
					<b>\$29,230.00</b>			
Wall Consultant Group (WCG)	ACH.0220260933.291	17288	02/09/2026	02/23/2026	17,567.10	MSD Master Plan - Dec	105340.30.353025 - Consult Serv: M	
					<b>\$17,567.10</b>			

**Wasatch Front Regional Council  
Check Register  
All Bank Accounts - 02/01/2026 to 02/28/2026**

<u>Payee Name</u>	<u>Reference Number</u>	<u>Invoice Number</u>	<u>Invoice Ledger Date</u>	<u>Payment Date</u>	<u>Amount</u>	<u>Description</u>	<u>Ledger Account</u>	<u>Activity Code</u>
Wilkinson Ferrari & Co	ACH.0209261210.474	25-11-355	01/21/2026	02/11/2026	12,687.50	Strategic Communications - Nov-Dec	105340.20.322224 - Consult Serv: C	
					<b>\$12,687.50</b>			
Winmark Stamp & Sign	Pcard-JC	118881	02/17/2026	02/17/2026	24.45	Magnetic Name badge - JT	105610.20.322210 - Supplies: CPG -	
					<b>\$24.45</b>			
					<b>\$793,228.41</b>			

**ZIONS BANK**

PO BOX 26547  
SALT LAKE CITY, UT 84126-0547

**Statement of Accounts**

This Statement: February 27, 2026  
Last Statement: January 30, 2026

Primary Account: [REDACTED]

0002599

1443-06-0000-ZFN-PG0007-00001

WASATCH FRONT REGIONAL COUNCIL  
WASATCH FRONT ECONOMIC DEVELOPMENT  
DISTRICT  
41 N RIO GRANDE ST STE 103  
SALT LAKE CITY, UT 84101-1385

**Direct Inquiries to:**

800-789-2265  
WWW.ZIONS BANK.COM

**WE HAVEN'T FORGOTTEN WHO KEEPS US IN BUSINESS. ®**

We value your business and wish to inform you of the upcoming fee changes, effective on January 1, 2026, for the following:

- Commercial Accounts
- Treasury Management Services (Please note, your account may not be impacted by the Treasury Management Service fee changes, as these fees will only apply if your account utilizes the services.)

To view the updated fees, visit <https://www.zionsbank.com/tmpricingchanges2026>.

If you have any questions, please contact your Relationship Manager or Treasury Management Sales Consultant.

Treasury Management Services may be subject to applicable contracts, agreements, or credit approval. Fees may apply. Terms and conditions apply. See a banker for details.

**SUMMARY OF ACCOUNT BALANCE**

<b>Account Type</b>	<b>Account Number</b>	<b>Account Ending Balance</b>
BUSINESS INSPIRE CHECKING	[REDACTED]	\$0.00

**BUSINESS INSPIRE CHECKING**

0151

	<i>Previous Balance</i>	<i>Deposits/Credits</i>	<i>Withdrawals/Debits</i>	<i>Checks Processed</i>	<i>Ending Balance</i>
Count:		13	20	0	
Amount:	0.00	1,826,054.71	1,826,054.71-	0.00	0.00

**DEPOSITS/CREDITS**

<i>Posting Date</i>	<i>Effective Date</i>	<i>Amount</i>	<i>Description</i>
02/02	02/02	157.50	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 8077 005466515
02/03	02/03	2,962.02	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 8077 003197184
02/04	02/04	100,624.50	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 8077 002816816
02/05	02/05	2,000.00	RDC DEPOSIT - MOBILE
02/05	02/05	442.31	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 8077 002811734
02/06	02/06	18,415.83	MOUNTAINLAND ASC 2.5.26 REF # 02603 6007938188 MOUNTAINLAND
02/06	02/06	7,165.09	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 8077 003287861
02/09	02/09	527,032.80	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 8077 004899083
02/18	02/18	165,678.89	FINET EFT 8019577760 REF # 02604 8008805988 FINET EFT 200000
02/19	02/19	318,270.00	UTAH TRANSIT AUT UTA EFT REF # 02604 9009879583 UTAH TRANSIT
02/20	02/20	151,032.65	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 8077 003098485
02/23	02/23	21,518.15	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 8077 004911521
02/24	02/24	510,754.97	FINET EFT 8019577760 REF # 02605 5004645286 FINET EFT 200000



February 27, 2026  
 WASATCH FRONT REGIONAL COUNCIL

PO BOX 26547  
 SALT LAKE CITY, UT 84126-0547

**CHARGES/DEBITS**

Posting Date	Effective Date	Amount	Description
02/02	02/02	157.50 -	EMI HEALTH INS PREM REF # 02603 3002924295 EMI HEALTH 938945
02/03	02/03	2,962.02 -	+Lincoln Nationa EDI PYMNTS REF # 02603 3004174721 +Lincoln
02/04	02/04	100,624.50 -	ACH OFFSET WASATCH FRONT PAYROLL REF # 02603 5006274732 WASA
02/05	02/05	442.31 -	UTAH LOCAL GOVER SALE REF # 02603 6008200487 UTAH LOCAL GOVE
02/06	02/06	15,966.45 -	IRS USATAXPYMT REF # 02603 6008190128 IRS 3387702000USATAXPY
02/06	02/06	5,652.14 -	HEALTH EQUITY INC HealthEqui REF # 02603 6008517443 HEALTH EQU
02/06	02/06	5,062.33 -	UTAH801/297-7703 TAX PAYMNT REF # 02603 7008880734 UTAH801/2
02/09	02/09	49,033.84 -	UTAH STATE RETIR URS PAYMNT REF # 02604 0010182408 UTAH STAT
02/09	02/09	478,898.96 -	ACH OFFSET WASATCH FRONT PURCHASE REF # 02604 0011002634 WAS
02/18	02/18	95,775.26 -	ACH OFFSET WASATCH FRONT PAYROLL REF # 02604 9009617986 WASA
02/18	02/18	69,903.63 -	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 8077 002867580
02/19	02/19	318,270.00 -	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 8077 002650101
02/20	02/20	151,032.65 -	ACH OFFSET WASATCH FRONT PURCHASE REF # 02605 1002705658 WAS
02/23	02/23	322.67 -	ANALYSIS SERVICE FEE
02/23	02/23	5,020.36 -	UTAH801/297-7703 TAX PAYMNT REF # 02605 4002807862 UTAH801/2
02/23	02/23	16,175.12 -	IRS USATAXPYMT REF # 02605 4003170995 IRS 3387702000USATAXPY
02/24	02/24	5,438.68 -	HEALTH EQUITY INC HealthEqui REF # 02605 4004436120 HEALTH EQU
02/24	02/24	52.50 -	HEALTH EQUITY INC HealthEqui REF # 02605 4004438062 HEALTH EQU
02/24	02/24	48,414.14 -	UTAH STATE RETIR URS PAYMNT REF # 02605 4004489000 UTAH STAT
02/24	02/24	456,849.65 -	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 8077 002700480

**CHECKS PROCESSED**

There were no transactions this period.

**ACTIVITY COUNT**

	During this period
Total Items	34

**AGGREGATE OVERDRAFT AND RETURNED ITEM FEES**

	Total for This Period	Total Year-to-Date
Total Overdraft Fees	\$0.00	\$0.00
Total Returned Item Fees	\$0.00	\$0.00

To learn more about our other products and services that may lower the cost of managing account overdrafts or to discuss removing overdraft coverage from your account, please contact Customer Service or visit your local branch.

**DAILY BALANCE**

Date	Balance	Date	Balance	Date	Balance
01/31	\$0.00	02/06	\$900.00	02/09	\$0.00
02/05	\$2,000.00				

**INTEREST**

Interest Earned This Statement Period	\$0.00	Number Of Days This Statement Period	28
Interest Paid Year-To-Date 2026	\$0.00		

Current interest rate is 0.0000% with no rate change this statement period

# ZIONS BANK®

PO BOX 26547  
SALT LAKE CITY, UT 84126-0547

## Statement of Accounts

This Statement: February 27, 2026  
Last Statement: January 30, 2026

Primary Account: XXXXXXXXXX

0018744 1443-06-0000-ZFN-PG0007-00000  
WASATCH FRONT REGIONAL COUNCIL  
41 N RIO GRANDE ST STE 103  
SALT LAKE CITY, UT 84101-1385

Direct Inquiries to:  
800-789-2265  
WWW.ZIONS BANK.COM

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### SUMMARY OF ACCOUNT BALANCE

Account Type	Account Number	Account Ending Balance
GOLD BUSINESS SWEEP	<span style="background-color: black; color: black;">XXXXXXXXXX</span>	\$943,443.06

### GOLD BUSINESS SWEEP XXXXXXXXXX 0291

	Previous Balance	Deposits/Credits	Withdrawals/Debits	Checks Processed	Ending Balance
Count:		4	8	0	
Amount:	908,057.00	846,321.08	810,935.02-	0.00	943,443.06

#### DEPOSITS/CREDITS

Posting Date	Effective Date	Amount	Description
02/18	02/18	69,903.63	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 5983 002867580
02/19	02/19	318,270.00	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 5983 002650101
02/24	02/24	456,849.65	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 5983 002700480
02/27	02/27	1,297.80	INTEREST PAYMENT

#### CHARGES/DEBITS

Posting Date	Effective Date	Amount	Description
02/02	02/02	157.50-	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 5983 005466515
02/03	02/03	2,962.02-	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 5983 003197184
02/04	02/04	100,624.50-	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 5983 002816816
02/05	02/05	442.31-	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 5983 002811734
02/06	02/06	7,165.09-	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 5983 003287861
02/09	02/09	527,032.80-	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 5983 004899083
02/20	02/20	151,032.65-	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 5983 003098485
02/23	02/23	21,518.15-	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 5983 004911521

#### CHECKS PROCESSED

There were no transactions this period.

#### ACTIVITY COUNT

	During this period
Total Items	12

# ZIONS BANK®

February 27, 2026  
 WASATCH FRONT REGIONAL COUNCIL

PO BOX 26547  
 SALT LAKE CITY, UT 84126-0547

**AGGREGATE OVERDRAFT AND RETURNED ITEM FEES**

	<i>Total for This Period</i>	<i>Total Year-to-Date</i>
Total Overdraft Fees	\$0.00	\$0.00
Total Returned Item Fees	\$0.00	\$0.00

To learn more about our other products and services that may lower the cost of managing account overdrafts or to discuss removing overdraft coverage from your account, please contact Customer Service or visit your local branch.

**DAILY BALANCE**

<i>Date</i>	<i>Balance</i>	<i>Date</i>	<i>Balance</i>	<i>Date</i>	<i>Balance</i>
01/31	\$908,057.00	02/06	\$796,705.58	02/20	\$506,813.76
02/02	\$907,899.50	02/09	\$269,672.78	02/23	\$485,295.61
02/03	\$904,937.48	02/18	\$339,576.41	02/24	\$942,145.26
02/04	\$804,312.98	02/19	\$657,846.41	02/27	\$943,443.06
02/05	\$803,870.67				

**INTEREST**

Interest Earned This Statement Period	\$1,297.80	Number Of Days This Statement Period	28
Interest Paid Year-To-Date 2026	\$2,725.87		
Interest Paid Last Year 2025	\$16,069.34		

Current interest rate is 2.8000%  
 Interest rate changes this period:

<i>Date</i>	<i>Rate</i>	<i>Date</i>	<i>Rate</i>	<i>Date</i>	<i>Rate</i>	<i>Date</i>	<i>Rate</i>
02/02	2.8300%	02/04	2.8200%	02/18	2.8500%	02/19	2.8100%
02/24	2.8200%						

STATEMENT OF ACCOUNT

**PTIF**

UTAH PUBLIC TREASURERS' INVESTMENT FUND

Marlo M. Oaks, Utah State Treasurer, Fund Manager

PO Box 142315

350 N State Street, Suite 180

Salt Lake City, Utah 84114-2315

Local Call (801) 538-1042 Toll Free (800) 395-7665

[www.treasurer.utah.gov](http://www.treasurer.utah.gov)

WASATCH FRONT REGIONAL COUNCIL

CFO

41 NO. RIO GRANDE ST., STE 103

SALT LAKE CTY UT 84101

**Account**

**Account Period**

533

February 01, 2026 through February 28, 2026

**Summary**

Beginning Balance	\$ 5,433,371.35	Average Daily Balance	\$ 5,433,371.35
Deposits	\$ 16,075.12	Interest Earned	\$ 16,075.12
Withdrawals	\$ 0.00	360 Day Rate	3.8039
Ending Balance	\$ 5,449,446.47	365 Day Rate	3.8567

Date	Activity	Deposits	Withdrawals	Balance
02/01/2026	FORWARD BALANCE	\$ 0.00	\$ 0.00	\$ 5,433,371.35
02/28/2026	REINVESTMENT	\$ 16,075.12	\$ 0.00	\$ 5,449,446.47
02/28/2026	ENDING BALANCE	\$ 0.00	\$ 0.00	\$ 5,449,446.47

STATEMENT OF ACCOUNT

**PTIF**

UTAH PUBLIC TREASURERS' INVESTMENT FUND

Marlo M. Oaks, Utah State Treasurer, Fund Manager

PO Box 142315

350 N State Street, Suite 180

Salt Lake City, Utah 84114-2315

Local Call (801) 538-1042 Toll Free (800) 395-7665

[www.treasurer.utah.gov](http://www.treasurer.utah.gov)

WASATCH FRONT REG COUNS/BLDG FD

CFO

41 NORTH RIO GRANDE ST., STE 103

SALT LAKE CTY UT 84101

**Account**

**Account Period**

**8761**

February 01, 2026 through February 28, 2026

**Summary**

Beginning Balance	\$ 1,378,775.05	Average Daily Balance	\$ 1,378,775.05
Deposits	\$ 4,079.23	Interest Earned	\$ 4,079.23
Withdrawals	\$ 0.00	360 Day Rate	3.8039
Ending Balance	\$ 1,382,854.28	365 Day Rate	3.8567

<b>Date</b>	<b>Activity</b>	<b>Deposits</b>	<b>Withdrawals</b>	<b>Balance</b>
02/01/2026	FORWARD BALANCE	\$ 0.00	\$ 0.00	\$ 1,378,775.05
02/28/2026	REINVESTMENT	\$ 4,079.23	\$ 0.00	\$ 1,382,854.28
02/28/2026	ENDING BALANCE	\$ 0.00	\$ 0.00	\$ 1,382,854.28

**Wasatch Front Regional Council  
Zions Operating  
Bank Reconciliation - 03/01/2026 to 03/31/2026**

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**Bank Statement Balance:                    \$0.00**

**Outstanding Checks & Withdrawals**

<u>Payee Name</u>	<u>Reference</u>	<u>Paid Date</u>	<u>Void Date</u>	<u>Amount</u>
Utah Local Governments Trust (ULGT)	EFT	02/01/2026		399.51

**Outstanding Checks & Withdrawals Total:                    \$399.51**

**Calculated Book Balance:                    (\$399.51)**

**General Ledger Balance:                    (\$399.51)**

**Calculated Book Balance vs General Ledger Balance:                    \$0.00**



**Wasatch Front Regional Council  
Zions Operating  
Bank Reconciliation - 03/01/2026 to 03/31/2026**

Bank Statement Start Balance: **\$0.00**

**Reconciled Deposits & Transfers**

Type	Reference	Date	Amount
Transfer		03/02/2026	-36,180.28
Deposit		03/02/2026	36,332.53
Transfer		03/03/2026	2,887.77
Deposit		03/04/2026	1,987.68
Transfer		03/04/2026	91,976.19
Transfer		03/05/2026	-300,000.00
Transfer		03/05/2026	7,956.00
Deposit		03/05/2026	24,670.04
Deposit		03/06/2026	15,000.00
Transfer		03/06/2026	327,716.25
Deposit		03/10/2026	473.00
Transfer		03/11/2026	316,680.94
Transfer		03/12/2026	-212.85
Transfer		03/16/2026	100,000.00
Transfer		03/18/2026	-3,844.71
Transfer		03/19/2026	-215.00
Deposit		03/19/2026	215.00
Transfer		03/23/2026	17,597.18
Transfer		03/24/2026	10,810.68
Deposit		03/24/2026	30,800.00
Transfer		03/25/2026	-350,979.51
Deposit		03/25/2026	334,039.51
Transfer		03/26/2026	-161,247.44
Transfer		03/27/2026	-750.00
Deposit		03/27/2026	750.00
Deposit		03/27/2026	147,387.44
Transfer		03/30/2026	-300,000.00
Transfer		03/30/2026	300,000.00

**Reconciled Deposits & Transfers Total: \$613,850.42**

**Reconciled Checks & Withdrawals**

Payee Name	Reference	Date	Amount
EMI Health	EFT	03/01/2026	152.25
Lincoln Financial Life Ins Co	EFT	03/02/2026	2,887.77
Utah State Tax Commission	EFT.0303261648.82	03/06/2026	5,006.01
Health Equity	EFT.0322262312.258	03/06/2026	5,652.14
Internal Revenue Service	EFT.0303261648.38	03/06/2026	17,058.10
Utah Retirement Systems (URS)	EFT.0331261421.80	03/06/2026	48,520.50
Payroll DD	0306261200	03/06/2026	93,069.41
Les Olson Company	ACH.0311260750.44	03/12/2026	98.68
UNUM Life Insurance Co.	ACH.0311260750.72	03/12/2026	295.80
PEHP FLEX Benefits	ACH.0311260750.54	03/12/2026	428.46
Resource Systems Group, Inc (RSG)	ACH.0311260750.61	03/12/2026	917.60
Davis County Commissioner	ACH.0311260750.17	03/12/2026	1,941.00
Ramsey, Dawn	ACH.0311260750.370	03/12/2026	2,194.10
Methods Consulting, Inc	ACH.0311260750.473	03/12/2026	3,412.50
Sunrise Engineering, LLC	ACH.0311260750.438	03/12/2026	4,027.50
Crafton, Tull & Associates, Inc.	ACH.0311260750.463	03/12/2026	6,287.04
GSBS PC	ACH.0311260750.31	03/12/2026	7,250.00
Utah Division of Finance	ACH.0311260750.81	03/12/2026	8,550.05
Barker Leavitt, PLLC	ACH.0311260750.6	03/12/2026	8,800.00
Cascadia Partners LLC	ACH.0311260750.478	03/12/2026	16,133.75
Psomas	ACH.0311260750.58	03/12/2026	17,817.00
Kimley Horn	ACH.0311260750.41	03/12/2026	19,955.80
Avenue Consultants	ACH.0311260750.4	03/12/2026	22,607.49
Design Workshop, Inc	ACH.0311260750.20	03/12/2026	22,845.86
Wall Consultant Group (WCG)	ACH.0311260750.291	03/12/2026	24,786.00
Arcadis, a California Partnership	ACH.0311260750.310	03/12/2026	26,782.84
Dig Studio Inc	ACH.0311260750.445	03/12/2026	32,038.97
Fielding Group, LLC	ACH.0311260750.26	03/12/2026	39,184.10
PEHP Public Employees Health Program	ACH.0311260750.59	03/12/2026	50,586.55
Utah State Tax Commission	EFT.0322262310.82	03/20/2026	5,158.54
Internal Revenue Service	EFT.0322262310.38	03/20/2026	17,314.84
Payroll DD	0320261200	03/20/2026	96,155.29
Health Equity	EFT.0331261424.258	03/22/2026	5,652.14

**Reconciled Checks & Withdrawals Total: \$613,568.08**

**Wasatch Front Regional Council  
Zions Operating  
Bank Reconciliation - 03/01/2026 to 03/31/2026**

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<u>Description</u>	<u>Date</u>	<u>Amount</u>	
Bank Fees	03/23/2026	-282.34	
		<b>Charges &amp; Interest Total:</b>	<b>(\$282.34)</b>
		<b>Bank Statement End Balance:</b>	<b>\$0.00</b>

**Wasatch Front Regional Council  
Zions Sweep  
Bank Reconciliation - 03/01/2026 to 03/31/2026**

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Bank Statement Balance:	\$422,466.16
Calculated Book Balance:	\$422,466.16
General Ledger Balance:	\$422,466.16
Calculated Book Balance vs General Ledger Balance:	\$0.00

**Wasatch Front Regional Council  
Zions Sweep  
Bank Reconciliation - 03/01/2026 to 03/31/2026**

**Bank Statement Start Balance:      \$943,443.06**

**Reconciled Deposits & Transfers**

Type	Reference	Date	Amount	
Transfer		03/02/2026	36,180.28	
Transfer		03/03/2026	-2,887.77	
Transfer		03/04/2026	-91,976.19	
Transfer		03/05/2026	-7,956.00	
Transfer		03/06/2026	-327,716.25	
Transfer		03/11/2026	-316,680.94	
Transfer		03/12/2026	212.85	
Transfer		03/18/2026	3,844.71	
Transfer		03/19/2026	215.00	
Transfer		03/23/2026	-17,597.18	
Transfer		03/24/2026	-10,810.68	
Transfer		03/25/2026	350,979.51	
Transfer		03/26/2026	161,247.44	
Transfer		03/27/2026	750.00	
Transfer		03/30/2026	-300,000.00	
			<b>Reconciled Deposits &amp; Transfers Total:</b>	<b>(\$522,195.22)</b>

**Charges & Interest**

Description	Date	Amount	
Interest	03/31/2026	1,218.32	
			<b>Charges &amp; Interest Total:      \$1,218.32</b>
			<b>Bank Statement End Balance:      \$422,466.16</b>

**Wasatch Front Regional Council  
Check Register  
All Bank Accounts - 03/01/2026 to 03/31/2026**

Payee Name	Reference Number	Invoice Number	Invoice Ledger Date	Payment Date	Amount	Description	Ledger Account	Activity Code
47G	Pcard-JC	03182026	03/18/2026	03/18/2026	100.00	Annual Summit Reg - Andrew	105330.20.322210 - Training: CPG -	
47G	Pcard-JC	03182026	03/18/2026	03/18/2026	100.00	Annual Summit Reg - Marcia	105330.50.334201 - Training: WFED	
					\$200.00			
					<b>\$200.00</b>			
Amazon	Pcard JC	114-9002792-053	03/09/2026	03/09/2026	99.99	New Hire Workstation Monitors - PA	105610.10.301200 - Supplies: Local	
Amazon	Pcard-JC	114-3186623-458	03/10/2026	03/10/2026	8.97	office supplies	105610.10.301200 - Supplies: Local	
Amazon	Pcard-JC	114-3795437-077	03/11/2026	03/11/2026	39.98	office supplies	105610.10.301200 - Supplies: Local	
Amazon	Pcard-JC	114-4949800-902	03/27/2026	03/27/2026	72.29	11x17 paper	105610.10.301200 - Supplies: Local	
Amazon	Pcard-JC	114-5161476-676	03/31/2026	03/31/2026	30.99	Gov. Affairs Supplies	105610.20.322210 - Supplies: CPG -	
Amazon	Pcard-JC	114-5748172-453	03/19/2026	03/19/2026	192.69	Office Supplies - New Hire	105610.10.301200 - Supplies: Local	
Amazon	Pcard-JC	114-6557526-781	03/10/2026	03/10/2026	49.70	office supplies	105610.10.301200 - Supplies: Local	
Amazon	Pcard-JC	114-9142194-206	03/24/2026	03/24/2026	34.88	Keyboard/Mouse - Meg	105610.10.301200 - Supplies: Local	
Amazon	Pcard-JC	114-9423754-323	03/29/2026	03/29/2026	33.99	Paper Trays - RH	105610.10.301200 - Supplies: Local	
Amazon	Pcard-JC	114-9423754-323	03/29/2026	03/29/2026	33.99	Paper Trays - RH	105610.10.301200 - Supplies: Local	
					\$497.48			
					<b>\$597.47</b>			
American Planning Association (APA)	Pcard-AP	03172026	03/17/2026	03/17/2026	616.00	Annual Membership - Byron	105810.20.322210 - Dues: CPG - Ad	
American Planning Association (APA)	Pcard-JC	03182026	03/18/2026	03/18/2026	280.00	Spring Conference - Paulo	105330.30.330200 - Training: TLC Ad	
American Planning Association (APA)	Pcard-JC	4450	03/11/2026	03/11/2026	80.00	APA Spring Conf - CD	105330.30.330200 - Training: TLC Ad	
American Planning Association (APA)	Pcard-JC	IY4HW3PC0002	03/12/2026	03/12/2026	1,000.00	APA Spring Conference - Sponsorship	105610.20.322210 - Supplies: CPG -	
					\$1,360.00			
					<b>\$1,976.00</b>			
Arcadis, a California Partnership	ACH.0311260750.310	10019539	06/29/2025	03/12/2026	23,518.95	Brighton - Aug 2024	105340.30.353009 - Consult Serv: Bri	
Arcadis, a California Partnership	ACH.0311260750.310	10019791	06/29/2025	03/12/2026	3,263.89	Brighton - Oct	105340.30.353009 - Consult Serv: Bri	
					\$26,782.84			
					<b>\$26,782.84</b>			
Avenue Consultants	ACH.0311260750.4	13873	02/26/2026	03/12/2026	22,607.49	Riverton AT & Master Plan - Jan	105340.30.353021 - Consult Serv: Ri	
					<b>\$22,607.49</b>			
Barker Leavitt, PLLC	ACH.0311260750.6	110-0126	01/31/2026	03/12/2026	8,800.00	Legislative Consulting - Jan	105340.50.341200 - Consult Serv: Le	
					<b>\$8,800.00</b>			
Bluehost	Pcard-AP	03032026	03/03/2026	03/03/2026	9.11	website domain -WFRC - monthly	105670.99.999000 - Software: Indirec	
					<b>\$9.11</b>			
Camtasia	Pcard-JC	03092026	03/09/2026	03/09/2026	67.76	Software license annual renewal - COMMS	105670.20.322210 - Software: CPG -	
					<b>\$67.76</b>			
Cascadia Partners LLC	ACH.0311260750.478	2026-ULTG-01	02/24/2026	03/12/2026	1,290.70	Transit Land Use Guide - Jan MAG	105340.40.322215.0036 - Consult Se	
Cascadia Partners LLC	ACH.0311260750.478	2026-ULTG-01	02/24/2026	03/12/2026	4,033.43	Transit Land Use Guide - Jan WFRC	105340.20.322215.0036 - Consult Se	
Cascadia Partners LLC	ACH.0311260750.478	2026-ULTG-01	02/24/2026	03/12/2026	4,033.44	Transit Land Use Guide - Jan UDOT	105340.40.322215.0036 - Consult Se	
Cascadia Partners LLC	ACH.0311260750.478	2026-ULTG-01	02/24/2026	03/12/2026	6,776.18	Transit Land Use Guide - Jan UTA	105340.40.322215.0036 - Consult Se	
					\$16,133.75			
					<b>\$16,133.75</b>			
Clifton Strengths (Gallup)	Pcard-JC	03122026	03/12/2026	03/12/2026	59.99	Clifton Strengths Assessment - New Hire - PA	105330.99.999000 - Training: Indirect	
					<b>\$59.99</b>			
Constant Contact	Pcard-RH	03302026	03/30/2026	03/30/2026	187.62	monthly billing - Mar	105670.99.999000 - Software: Indirec	
					<b>\$187.62</b>			
CookieYes	pcard-JC	03192026	03/19/2026	03/19/2026	100.00	Cookies Pop up feat. on Websites	105670.99.999000 - Software: Indirec	
					<b>\$100.00</b>			

**Wasatch Front Regional Council  
Check Register  
All Bank Accounts - 03/01/2026 to 03/31/2026**

<u>Payee Name</u>	<u>Reference Number</u>	<u>Invoice Number</u>	<u>Invoice Ledger Date</u>	<u>Payment Date</u>	<u>Amount</u>	<u>Description</u>	<u>Ledger Account</u>	<u>Activity Code</u>
Crafton, Tull & Associates, Inc.	ACH.0311260750.463	201693	02/20/2026	03/12/2026	880.19	ATP Academy Pilot - Jan UTA	105340.40.322215.0035 - Consult Se	
Crafton, Tull & Associates, Inc.	ACH.0311260750.463	201693	02/20/2026	03/12/2026	1,068.80	ATP Academy Pilot - Jan MAG	105340.40.322215.0035 - Consult Se	
Crafton, Tull & Associates, Inc.	ACH.0311260750.463	201693	02/20/2026	03/12/2026	1,634.62	ATP Academy Pilot - Jan WFRC	105340.20.322215.0035 - Consult Se	
Crafton, Tull & Associates, Inc.	ACH.0311260750.463	201693	02/20/2026	03/12/2026	2,703.43	ATP Academy Pilot - Jan UDOT	105340.40.322215.0035 - Consult Se	
					<b>\$6,287.04</b>			
					<b>\$6,287.04</b>			
Davis County Commissioner	ACH.0311260750.17	022026	02/20/2026	03/12/2026	1,941.00	NARC Conference Feb 2026 Commissioner Steve	105580.10.301200 - Travel: Local Fu	
					<b>\$1,941.00</b>			
Delta Airlines	Pcard-JC	03192026	03/19/2026	03/19/2026	283.80	Flight for PEER Tour - Hugh	105580.20.322210 - Travel: CPG - Ad	
					<b>\$283.80</b>			
Design Workshop, Inc	ACH.0311260750.20	0083957	02/26/2026	03/12/2026	22,845.86	SAP Sugar Factory - Jan	105340.50.360219 - Consult Serv: SA	
					<b>\$22,845.86</b>			
Dig Studio Inc	ACH.0311260750.445	24145-012	02/20/2026	03/12/2026	20,738.71	Grand Blvds - Oct	105340.30.353022 - Consult Serv: SL	
Dig Studio Inc	ACH.0311260750.445	24145-013	02/20/2026	03/12/2026	825.00	Grand Blvds - Nov	105340.30.353022 - Consult Serv: SL	
Dig Studio Inc	ACH.0311260750.445	24145-014	02/20/2026	03/12/2026	910.00	Grand Blvds -Dec	105340.30.353022 - Consult Serv: SL	
Dig Studio Inc	ACH.0311260750.445	24145-015	02/20/2026	03/12/2026	9,565.26	Grand Blvds -Jan	105340.30.353022 - Consult Serv: SL	
					<b>\$32,038.97</b>			
					<b>\$32,038.97</b>			
EMI Health	EFT	507020260301	03/01/2026	03/01/2026	152.25	Telemed - Mar	105210.99.998000 - Fringe Benefits: I	
					<b>\$152.25</b>			
Environmental Systems Research In	Pcard-JC	900223212	03/27/2026	03/27/2026	2,520.00	ArcGIS Online Credits	105670.20.322210 - Software: CPG -	
					<b>\$2,520.00</b>			
Fielding Group, LLC	ACH.0311260750.26	685	03/01/2026	03/12/2026	39,184.10	Building Lease - March	105441.99.999000 - Building Lease C	
					<b>\$39,184.10</b>			
First Digital	Pcard-AP	03162026	03/16/2026	03/16/2026	412.79	Internet - Mar	105530.99.999000 - Telephone/Data:	
					<b>\$412.79</b>			
Github Inc.	Pcard-AP	03192026	03/19/2026	03/19/2026	0.99	Git LFS Data Pack - Monthly	105670.20.322210 - Software: CPG -	
					<b>\$0.99</b>			
Gitracken Pro	Pcard-JC	03022026	03/02/2026	03/02/2026	864.00	Gitkraken Software - 6 units.	105670.20.322210 - Software: CPG -	
					<b>\$864.00</b>			
Google LLC	Pcard_RH	03012026	03/01/2026	03/01/2026	71.12	Cloud Storage - February	105670.99.999000 - Software: Indirec	
					<b>\$71.12</b>			
Government Finance Officer's Assoc	Pcard-JC	03192026	03/19/2026	03/19/2026	200.00	Renewal Fees - Annual - MF	105810.99.999000 - Dues: Indirect	
					<b>\$200.00</b>			
GSBS PC	ACH.0311260750.31	45336	02/26/2026	03/12/2026	7,250.00	Kaysville Center - Jan	105340.30.351043 - Consult Serv: Ka	
					<b>\$7,250.00</b>			
Health Equity	EFT.0322262312.258	PR022726-258	03/06/2026	03/06/2026	5,652.14	HSA	1022500 - HSA W/H Payable	
Health Equity	EFT.0331261424.258	PR031326-258	03/20/2026	03/22/2026	5,652.14	HSA	1022500 - HSA W/H Payable	
					<b>\$11,304.28</b>			
High Value Marking and Engraving	Pcard-JC	03142026	03/14/2026	03/14/2026	20.00	Name Plate - Aguilera	105610.10.301200 - Supplies: Local	
					<b>\$20.00</b>			

**Wasatch Front Regional Council  
Check Register  
All Bank Accounts - 03/01/2026 to 03/31/2026**

Payee Name	Reference Number	Invoice Number	Invoice Ledger Date	Payment Date	Amount	Description	Ledger Account	Activity Code
Hotel	Pcard-AG	03132026	03/13/2026	03/13/2026	218.25	Brookings - Advisor Workshop - AG	105580.20.322210 - Travel: CPG - Ad	
Hotel	Pcard-AG	03182026	03/18/2026	03/18/2026	623.82	AmpoSpringFlyIn - AG - Lodging	105580.20.322210 - Travel: CPG - Ad	
					<u>\$842.07</u>			
					<b>\$842.07</b>			
Internal Revenue Service	EFT.0303261648.38	PR022726-38	03/06/2026	03/06/2026	3,655.61	Medicare Tax	1021000 - Federal Tax W/H Payable	
Internal Revenue Service	EFT.0303261648.38	PR022726-38	03/06/2026	03/06/2026	13,402.49	Federal Income Tax	1021000 - Federal Tax W/H Payable	
					<u>\$17,058.10</u>			
Internal Revenue Service	EFT.0322262310.38	PR031326-38	03/20/2026	03/20/2026	3,701.42	Medicare Tax	1021000 - Federal Tax W/H Payable	
Internal Revenue Service	EFT.0322262310.38	PR031326-38	03/20/2026	03/20/2026	13,613.42	Federal Income Tax	1021000 - Federal Tax W/H Payable	
					<u>\$17,314.84</u>			
					<b>\$34,372.94</b>			
Jimmy Johns	Pcard-JC	03102026	03/10/2026	03/10/2026	303.86	TFL Refreshments	105610.10.301200 - Supplies: Local	
					<u>\$303.86</u>			
Kimley Horn	ACH.0311260750.41	098347009-0126	02/27/2026	03/12/2026	9,977.90	Inland Port Study - Jan- UDOT	105340.40.342000 - Consult Serv: Joi	
Kimley Horn	ACH.0311260750.41	098347009-0126	02/27/2026	03/12/2026	9,977.90	Inland Port Study - Jan- UIPA	105340.40.342000 - Consult Serv: Joi	
					<u>\$19,955.80</u>			
					<b>\$19,955.80</b>			
Les Olson Company	ACH.0311260750.44	EA1656052	02/26/2026	03/12/2026	98.68	Copier Usage Feb	105610.99.999000 - Supplies: Indirec	
					<u>\$98.68</u>			
Lincoln Financial Life Ins Co	EFT	49449000680	03/02/2026	03/02/2026	2,887.77	Life, LTD, STD - Mar	1022300 - Lincoln Life Insurance W/H	
					<u>\$2,887.77</u>			
Methods Consulting, Inc	ACH.0311260750.473	1190	02/10/2026	03/12/2026	3,412.50	SS4A - Dec	105340.50.334400 - Consult Serv: Sa	
					<u>\$3,412.50</u>			
Metropolis	Pcard-JC	03042026	03/04/2026	03/04/2026	463.00	Parking Validation for WFRC - February	105610.20.322210 - Supplies: CPG -	
					<u>\$463.00</u>			
National Association of Government	Pcard-JC	300003469	03/25/2026	03/25/2026	180.00	Active Membership - JN	105810.20.322210 - Dues: CPG - Ad	
					<u>\$180.00</u>			
National Association of Regional Co	Pcard-AP	03162026	03/16/2026	03/16/2026	3,000.00	NARC Exec. Dir. Conference 2026	105330.20.322210 - Training: CPG -	
National Association of Regional Co	Pcard-AP	03272026	03/27/2026	03/27/2026	185.00	NARC Conference Add ons - TK	105330.20.322210 - Training: CPG -	
					<u>\$3,185.00</u>			
					<b>\$3,185.00</b>			
Parking	Pcard-AG	03112026	03/11/2026	03/11/2026	15.00	Parking-AG	105580.20.322210 - Travel: CPG - Ad	
					<u>\$15.00</u>			
PEHP FLEX Benefits	ACH.0311260750.54	PR021326-54	02/20/2026	03/12/2026	428.46	Flex Spend Acct	1022400 - Flexible Spending Account	
					<u>\$428.46</u>			
PEHP Public Employees Health Pro	ACH.0311260750.59	740629	02/20/2026	03/12/2026	50,586.55	Health, Dental & Vision - Mar	1022000 - PEHP Insurance W/H Pay	
					<u>\$50,586.55</u>			
PGI Services (Brinton Business Vent	Pcard-JC	MI18009	03/13/2026	03/13/2026	473.86	Council/Committee Refreshments_Kitchen Supplie	105610.10.301200 - Supplies: Local	
					<u>\$473.86</u>			
Posit Software/ShinyApps	Pcard_JC	03132026	03/13/2026	03/13/2026	53.14	RAM Subscription	105670.20.322210 - Software: CPG -	
					<u>\$53.14</u>			

**Wasatch Front Regional Council  
Check Register  
All Bank Accounts - 03/01/2026 to 03/31/2026**

Payee Name	Reference Number	Invoice Number	Invoice Ledger Date	Payment Date	Amount	Description	Ledger Account	Activity Code
Presto Print	Pcard-RH	209581	03/12/2026	03/12/2026	332.25	Leg Summary Printouts	105550.10.301200 - Printing: Local F	
					<b>\$332.25</b>			
Psomas	ACH.0311260750.58	230649	02/20/2026	03/12/2026	17,817.00	Riverdale - Dec	105340.30.351048 - Consult Serv: Ri	
					<b>\$17,817.00</b>			
Public Relations Society of America (	Pcard-JC	03172026	03/17/2026	03/17/2026	125.00	Spring Conf. Registration - JN	105330.20.322210 - Training: CPG -	
Public Relations Society of America (	Pcard-RH	03172026.1	03/17/2026	03/17/2026	398.00	Annual Membership - JN	105810.20.322210 - Dues: CPG - Ad	
					<b>\$523.00</b>			
Ramsey, Dawn	ACH.0311260750.370	020126	02/26/2026	03/12/2026	2,194.10	Narc Conf - FEB Mayor Ramsey	105580.10.301200 - Travel: Local Fu	
					<b>\$2,194.10</b>			
Resource Systems Group, Inc (RSG)	ACH.0311260750.61	54541	02/20/2026	03/12/2026	229.40	WFRC Mode Choice Model Update Jan MAG	105340.40.322215.3429 - Consult Se	
Resource Systems Group, Inc (RSG)	ACH.0311260750.61	54541	02/20/2026	03/12/2026	688.20	WFRC Mode Choice Model Update Jan WFRC	105340.20.322219 - Consult Serv: C	
					\$917.60			
					<b>\$917.60</b>			
RoteRunner(Shopify)	Pcard_JC	03192026	03/19/2026	03/19/2026	44.99	Planner _ JT	105610.10.301200 - Supplies: Local	
					<b>\$44.99</b>			
Salt Lake Chamber	Pcard-AP	03252026	03/25/2026	03/25/2026	300.00	America 250 Utah Awards Gala - AG	105610.10.301200 - Supplies: Local	
					<b>\$300.00</b>			
Sam's Club	Pcard-JC	03092026	03/09/2026	03/09/2026	31.74	WFRC Committee Refreshments	105610.10.301200 - Supplies: Local	
					<b>\$31.74</b>			
Smith's	Pcard-JC	03252026	03/25/2026	03/25/2026	20.57	TransCom TAC Refreshments	105610.10.301200 - Supplies: Local	
					<b>\$20.57</b>			
Sticker Mule	Pcard-RH	03162026	03/16/2026	03/16/2026	19.00	Stickers for communications	105610.20.322224 - Supplies: CPG -	
Sticker Mule	Pcard-RH	03162026	03/16/2026	03/16/2026	41.00	Stickers for communications	105610.20.322224 - Supplies: CPG -	
Sticker Mule	Pcard-RH	03172026	03/17/2026	03/17/2026	29.00	Stickers for communications	105610.20.322224 - Supplies: CPG -	
					\$89.00			
					<b>\$89.00</b>			
Sunrise Engineering, LLC	ACH.0311260750.438	ARIV1010485	02/26/2026	03/12/2026	4,027.50	Stockton GP - Jan	105340.30.352017 - Consult Serv: St	
					<b>\$4,027.50</b>			
Trolley Studios	Pcard-RH	03112026	03/11/2026	03/11/2026	200.00	Headshots - PA, JT (Charge 1 of 2)	105610.10.301200 - Supplies: Local	
Trolley Studios	Pcard-RH	03172026	03/17/2026	03/17/2026	200.00	Headshots - PA, JT (Charge 2 of 2)	105610.10.301200 - Supplies: Local	
					\$400.00			
					<b>\$400.00</b>			
UNUM Life Insurance Co.	ACH.0311260750.72	02012026	02/01/2026	03/12/2026	159.30	LTC - Feb	105210.99.998000 - Fringe Benefits: I	
UNUM Life Insurance Co.	ACH.0311260750.72	030126	03/01/2026	03/12/2026	136.50	LTC - Mar	105210.99.998000 - Fringe Benefits: I	
					\$295.80			
					<b>\$295.80</b>			
Utah Association of Counties UAC	Pcard - J	1Tv4x	03/12/2026	03/12/2026	492.26	UAC Legislative Spring Summary - MWhite	105330.50.334201 - Training: WFED	
Utah Association of Counties UAC	Pcard - J	1Tv4x	03/12/2026	03/12/2026	984.42	UAC Legislative Spring Summary - MJC, AG	105330.20.322210 - Training: CPG -	
					\$1,476.68			
Utah Association of Counties UAC	Pcard-JC	1TuUb	03/12/2026	03/12/2026	300.52	Building UT Conf - BW	105330.20.322210 - Training: CPG -	
					<b>\$1,777.20</b>			
Utah City/County Management Asso	Pcard-JC	03192026	03/19/2026	03/19/2026	185.00	Spring Conference - Madison	105330.50.336100 - Training: Local G	

**Wasatch Front Regional Council  
Check Register  
All Bank Accounts - 03/01/2026 to 03/31/2026**

<u>Payee Name</u>	<u>Reference Number</u>	<u>Invoice Number</u>	<u>Invoice Ledger Date</u>	<u>Payment Date</u>	<u>Amount</u>	<u>Description</u>	<u>Ledger Account</u>	<u>Activity Code</u>
Utah City/County Management Asso	Pcard-JC	03192026	03/19/2026	03/19/2026	250.00	UCMA Membership - Madison	105810.50.336100 - Dues: Local Gov	
					<b>\$435.00</b>			
Utah Correctional Industries (UCI)	Pcard-JC	03062026	03/06/2026	03/06/2026	84.67	New Hire Apparel - JT	105610.10.301200 - Supplies: Local	
					<b>\$84.67</b>			
Utah Division of Finance	ACH.0311260750.81	26020420831004	02/25/2026	03/12/2026	1,931.36	Pcard -AP	1020190 - P-Card Clearing	
Utah Division of Finance	ACH.0311260750.81	26020420831010	02/25/2026	03/12/2026	723.61	Pcard -RH	1020190 - P-Card Clearing	
Utah Division of Finance	ACH.0311260750.81	26020420831036	02/25/2026	03/12/2026	1,898.91	Pcard AG	1020190 - P-Card Clearing	
Utah Division of Finance	ACH.0311260750.81	26020420831043	02/25/2026	03/12/2026	3,996.17	Pcard JC	1020190 - P-Card Clearing	
					<b>\$8,550.05</b>			
					<b>\$8,550.05</b>			
Utah Geographic Information Council	Pcard-JC	03172026	03/17/2026	03/17/2026	450.00	UGIC Conference registration - Sarah 2026	105330.20.322210 - Training: CPG -	
					<b>\$450.00</b>			
Utah League of Cities and Towns (U	Pcard-JC	CREDIT_AG	03/04/2026	03/04/2026	-425.00	ULCT Midyear - refund AG	105330.20.322210 - Training: CPG -	
Utah League of Cities and Towns (U	Pcard-JC	L6NCVH39Z7M	03/12/2026	03/12/2026	425.00	ULCT Midyear Conf - Madison	105330.50.336100 - Training: Local G	
Utah League of Cities and Towns (U	Pcard-JC	L6NCVH39Z7M	03/12/2026	03/12/2026	425.00	ULCT Midyear Conf - Marcia	105330.50.334201 - Training: WFED	
					<b>\$425.00</b>			
					<b>\$425.00</b>			
Utah Retirement Systems (URS)	EFT.0331261421.80	PR022726-80	03/06/2026	03/06/2026	173.10	Loan	1023300 - Loan Payment W/H Payabl	
Utah Retirement Systems (URS)	EFT.0331261421.80	PR022726-80	03/06/2026	03/06/2026	1,227.79	Roth IRA	1023200 - Roth IRA W/H Payable	
Utah Retirement Systems (URS)	EFT.0331261421.80	PR022726-80	03/06/2026	03/06/2026	2,500.70	URS 401(k) Tier 2	1023000 - 401(k) W/H Payable	
Utah Retirement Systems (URS)	EFT.0331261421.80	PR022726-80	03/06/2026	03/06/2026	6,406.17	401(k) DC	1023000 - 401(k) W/H Payable	
Utah Retirement Systems (URS)	EFT.0331261421.80	PR022726-80	03/06/2026	03/06/2026	6,499.88	457(b)	1023100 - 457(b) W/H Payable	
Utah Retirement Systems (URS)	EFT.0331261421.80	PR022726-80	03/06/2026	03/06/2026	14,513.17	401(k) EE & Match	1023000 - 401(k) W/H Payable	
Utah Retirement Systems (URS)	EFT.0331261421.80	PR022726-80	03/06/2026	03/06/2026	17,199.69	URS State Retirement	1023000 - 401(k) W/H Payable	
					<b>\$48,520.50</b>			
					<b>\$48,520.50</b>			
Utah State Tax Commission	EFT.0303261648.82	PR022726-82	03/06/2026	03/06/2026	5,006.01	State Income Tax	1021200 - State Tax W/H Payable	
Utah State Tax Commission	EFT.0322262310.82	PR031326-82	03/20/2026	03/20/2026	5,158.54	State Income Tax	1021200 - State Tax W/H Payable	
					<b>\$10,164.55</b>			
Utah Transit Authority (UTA)	Pcard-AP	03122026	03/12/2026	03/12/2026	400.00	UTA Farepay Cards Reloads	105580.20.322210 - Travel: CPG - Ad	
Utah Transit Authority (UTA)	Pcard-AP	03192026	03/19/2026	03/19/2026	200.00	UTA Farepay Cards Reloads	105580.20.322210 - Travel: CPG - Ad	
					<b>\$600.00</b>			
					<b>\$600.00</b>			
Wall Consultant Group (WCG)	ACH.0311260750.291	17314	02/20/2026	03/12/2026	24,786.00	MSD Master Plan - Jan	105340.30.353025 - Consult Serv: M	
					<b>\$24,786.00</b>			
					<b>\$24,786.00</b>			
Weber State University (WSU)	Pcard-JC	706505	03/05/2026	03/05/2026	25.00	Air Quality: Science for Solutions - Fariba	105330.20.322210 - Training: CPG -	
					<b>\$25.00</b>			
WTS - Northern Utah Chapter	Pcard-JC	73326878	03/24/2026	03/24/2026	129.75	Gala Attendance: FS, SD	105330.20.322210 - Training: CPG -	
WTS - Northern Utah Chapter	Pcard-JC	73326878	03/24/2026	03/24/2026	750.00	Gala Sponsorship	105610.20.322210 - Supplies: CPG -	
					<b>\$879.75</b>			
					<b>\$879.75</b>			
					<b>\$443,848.13</b>			

# ZIONS BANK®

PO BOX 26547  
SALT LAKE CITY, UT 84126-0547

## Statement of Accounts

This Statement: March 31, 2026  
Last Statement: February 27, 2026

Primary Account: XXXXXXXXXX

0001530 1465-06-0000-ZFN-PG0007-00005

WASATCH FRONT REGIONAL COUNCIL  
WASATCH FRONT ECONOMIC DEVELOPMENT  
DISTRICT  
41 N RIO GRANDE ST STE 103  
SALT LAKE CITY, UT 84101-1385

**Direct Inquiries to:**  
800-789-2265  
WWW.ZIONS BANK.COM

**WE HAVEN'T FORGOTTEN WHO KEEPS US IN BUSINESS. ®**

Beginning May 21, 2026, your Business Inspire Checking will be renamed to Business Launch Account. We are also updating the options to waive the monthly service fee of \$10. This fee will be waived if you maintain a daily account balance of at least \$500. Additionally, you may also waive the monthly service fee by conducting \$500 in debit card purchases or recurring debit card transactions or by conducting \$500 in ACH or Zelle credits or debits. We are also updating the following fees:

- Excessive Transaction Fee: \$0.50 per excessive item over 50 items per month
- ACH Direct Deposit Monthly Service Fee: \$20 per month up to 20 transactions, \$0.50 each after 20
- Online Domestic Outgoing Wire Fee: \$20 per wire

For a detailed list of fees or additional information, please refer to your Business Launch Account product disclosure or Business Accounts Schedule of Fees located in the Agreement Center at [www.zionsbank.com/personal/agreement-center/](http://www.zionsbank.com/personal/agreement-center/). You may also request a copy by calling Customer Service at 888-307-3411 or visiting your local branch.

### SUMMARY OF ACCOUNT BALANCE

Account Type	Account Number	Account Ending Balance
BUSINESS INSPIRE CHECKING	<span style="background-color: black; color: black;">XXXXXXXXXX</span>	\$0.00

### BUSINESS INSPIRE CHECKING XXXXXXXXXX

0151

	Previous Balance	Deposits/Credits	Withdrawals/Debits	Checks Processed	Ending Balance
Count:		19	22	0	
Amount:	0.00	1,767,280.21	1,767,280.21	0.00	0.00

### DEPOSITS/CREDITS

Posting Date	Effective Date	Amount	Description
03/02	03/02	36,332.53	FINET EFT 8019577760 REF # 02606 1000875642 FINET EFT 200000
03/03	03/03	1,987.68	RDC DEPOSIT - MOBILE
03/03	03/03	2,887.77	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 8077 003302659
03/04	03/04	91,976.19	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 8077 002880961
03/05	03/05	24,670.04	FINET EFT 8019577760 REF # 02606 4006740205 FINET EFT 200000
03/05	03/05	15,000.00	RDC DEPOSIT - MOBILE
03/05	03/05	7,956.00	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 8077 002883747
03/06	03/06	327,716.25	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 8077 003206355
03/10	03/10	473.00	RDC DEPOSIT - MOBILE
03/11	03/11	316,680.94	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 8077 002741406
03/18	03/18	100,000.00	Utah State Treas MIXED REF # 02607 6008583798 Utah State Tre
03/19	03/19	215.00	RDC DEPOSIT - MOBILE

# ZIONS BANK®

March 31, 2026  
 WASATCH FRONT REGIONAL COUNCIL

PO BOX 26547  
 SALT LAKE CITY, UT 84126-0547

Continued ...

Posting Date	Effective Date	Amount	Description
03/23	03/23	17,597.18	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 8077 004958460
03/24	03/24	30,800.00	RDC DEPOSIT - MOBILE
03/24	03/24	10,810.68	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 8077 002670309
03/25	03/25	334,039.51	FINET EFT 8019577760 REF # 02608 3004970766 FINET EFT 200000
03/26	03/26	147,387.44	FINET EFT 8019577760 REF # 02608 5006553072 FINET EFT 200000
03/27	03/27	750.00	The Brookings In EDI PYMNTS REF # 02608 5007576053 The Brook
03/30	03/30	300,000.00	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 8077 004961691

**CHARGES/DEBITS**

Posting Date	Effective Date	Amount	Description
03/02	03/02	152.25 -	EMI HEALTH INS PREM REF # 02606 1001679514 EMI HEALTH 938945
03/02	03/02	36,180.28 -	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 8077 005789046
03/03	03/03	2,887.77 -	+Lincoln Nationa EDI PYMNTS REF # 02606 2003206656 +Lincoln
03/04	03/04	93,069.41 -	ACH OFFSET WASATCH FRONT PAYROLL REF # 02606 3005311146 WASA
03/05	03/05	48,520.50 -	UTAH STATE RETIR URS PAYMNT REF # 02606 3006578599 UTAH STAT
03/06	03/06	17,058.10 -	IRS USATAXPYMT REF # 02606 4006956337 IRS 3387702000USATAXPY
03/06	03/06	5,652.14 -	HEALTHQUITY INC HealthEqui REF # 02606 4007698404 HEALTHQU
03/06	03/06	5,006.01 -	UTAH801/297-7703 TAX PAYMNT REF # 02606 5008116137 UTAH801/2
03/06	03/06	300,000.00 -	Utah State Treas MIXED REF # 02606 5008200462 Utah State Tre
03/11	03/11	316,941.09 -	ACH OFFSET WASATCH FRONT PURCHASE REF # 02607 0002595342 WAS
03/12	03/12	212.85 -	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 8077 002660294
03/18	03/18	96,155.29 -	ACH OFFSET WASATCH FRONT PAYROLL REF # 02607 7009082312 WASA
03/18	03/18	3,844.71 -	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 8077 002704477
03/19	03/19	215.00 -	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 8077 002595592
03/23	03/23	282.34 -	ANALYSIS SERVICE FEE
03/23	03/23	17,314.84 -	IRS USATAXPYMT REF # 02608 2003022774 IRS 3387702000USATAXPY
03/24	03/24	5,652.14 -	HEALTHQUITY INC HealthEqui REF # 02608 2003806804 HEALTHQU
03/24	03/24	5,158.54 -	UTAH801/297-7703 TAX PAYMNT REF # 02608 3004062945 UTAH801/2
03/25	03/25	350,979.51 -	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 8077 002719522
03/26	03/26	161,247.44 -	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 8077 002601466
03/27	03/27	750.00 -	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 8077 003082238
03/30	03/30	300,000.00 -	Utah State Treas MIXED REF # 02608 9009113953 Utah State Tre

**CHECKS PROCESSED**

There were no transactions this period.

**ACTIVITY COUNT**

	During this period
Total Items	46

**AGGREGATE OVERDRAFT AND RETURNED ITEM FEES**

	Total for This Period	Total Year-to-Date
Total Overdraft Fees	\$0.00	\$0.00
Total Returned Item Fees	\$0.00	\$0.00

To learn more about our other products and services that may lower the cost of managing account overdrafts or to discuss removing overdraft coverage from your account, please contact Customer Service or visit your local branch.

**DAILY BALANCE**

Date	Balance	Date	Balance	Date	Balance
02/28	\$0.00	03/10	\$473.00	03/24	\$30,800.00
03/03	\$1,987.68	03/11	\$212.85	03/25	\$13,860.00
03/04	\$894.46	03/12	\$0.00	03/26	\$0.00
03/05	\$0.00				

# ZIONS BANK®

PO BOX 26547  
SALT LAKE CITY, UT 84126-0547

## Statement of Accounts

This Statement: March 31, 2026  
Last Statement: February 27, 2026

Primary Account: XXXXXXXXXX

0006967 1465-06-0000-ZFN-PG0007-00000

WASATCH FRONT REGIONAL COUNCIL  
41 N RIO GRANDE ST STE 103  
SALT LAKE CITY, UT 84101-1385

Direct Inquiries to:  
800-789-2265  
WWW.ZIONS BANK.COM

WE HAVEN'T FORGOTTEN WHO KEEPS US IN BUSINESS. ®

### SUMMARY OF ACCOUNT BALANCE

Account Type	Account Number	Account Ending Balance
GOLD BUSINESS SWEEP	<span style="background-color: black; color: black;">XXXXXXXXXX</span>	\$422,466.16

### GOLD BUSINESS SWEEP XXXXXXXXXX 0291

	Previous Balance	Deposits/Credits	Withdrawals/Debits	Checks Processed	Ending Balance
Count:		8	8	0	
Amount:	943,443.06	554,648.11	1,075,625.01-	0.00	422,466.16

#### DEPOSITS/CREDITS

Posting Date	Effective Date	Amount	Description
03/02	03/02	36,180.28	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 5983 005789046
03/12	03/12	212.85	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 5983 002660294
03/18	03/18	3,844.71	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 5983 002704477
03/19	03/19	215.00	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 5983 002595592
03/25	03/25	350,979.51	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 5983 002719522
03/26	03/26	161,247.44	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 5983 002601466
03/27	03/27	750.00	INVESTMENT SWEEP FROM WASATCH FRONT REGIONAL 5983 003082238
03/31	03/31	1,218.32	INTEREST PAYMENT

#### CHARGES/DEBITS

Posting Date	Effective Date	Amount	Description
03/03	03/03	2,887.77-	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 5983 003302659
03/04	03/04	91,976.19-	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 5983 002880961
03/05	03/05	7,956.00-	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 5983 002883747
03/06	03/06	327,716.25-	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 5983 003206355
03/11	03/11	316,680.94-	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 5983 002741406
03/23	03/23	17,597.18-	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 5983 004958460
03/24	03/24	10,810.68-	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 5983 002670309
03/30	03/30	300,000.00-	INVESTMENT SWEEP TO WASATCH FRONT REGIONAL CO 5983 004961691

#### CHECKS PROCESSED

There were no transactions this period.

#### ACTIVITY COUNT

	During this period
Total Items	16

# ZIONS BANK®

March 31, 2026  
 WASATCH FRONT REGIONAL COUNCIL

PO BOX 26547  
 SALT LAKE CITY, UT 84126-0547

**AGGREGATE OVERDRAFT AND RETURNED ITEM FEES**

	<i>Total for This Period</i>	<i>Total Year-to-Date</i>
Total Overdraft Fees	\$0.00	\$0.00
Total Returned Item Fees	\$0.00	\$0.00

To learn more about our other products and services that may lower the cost of managing account overdrafts or to discuss removing overdraft coverage from your account, please contact Customer Service or visit your local branch.

**DAILY BALANCE**

<i>Date</i>	<i>Balance</i>	<i>Date</i>	<i>Balance</i>	<i>Date</i>	<i>Balance</i>
02/28	\$943,443.06	03/11	\$232,406.19	03/25	\$559,250.40
03/02	\$979,623.34	03/12	\$232,619.04	03/26	\$720,497.84
03/03	\$976,735.57	03/18	\$236,463.75	03/27	\$721,247.84
03/04	\$884,759.38	03/19	\$236,678.75	03/30	\$421,247.84
03/05	\$876,803.38	03/23	\$219,081.57	03/31	\$422,466.16
03/06	\$549,087.13	03/24	\$208,270.89		

**INTEREST**

Interest Earned This Statement Period	\$1,218.32	Number Of Days This Statement Period	32
Interest Paid Year-To-Date 2026	\$3,944.19		
Interest Paid Last Year 2025	\$16,069.34		

Current interest rate is 2.8100%  
 Interest rate changes this period:

<i>Date</i>	<i>Rate</i>	<i>Date</i>	<i>Rate</i>	<i>Date</i>	<i>Rate</i>	<i>Date</i>	<i>Rate</i>
03/02	2.8200%	03/04	2.8100%	03/05	2.8000%	03/12	2.8000%
03/18	2.7900%	03/19	2.7800%	03/24	2.7900%	03/25	2.8000%

## STATEMENT OF ACCOUNT

## PTIF

## UTAH PUBLIC TREASURERS' INVESTMENT FUND

Marlo M. Oaks, Utah State Treasurer, Fund Manager

PO Box 142315

350 N State Street, Suite 180

Salt Lake City, Utah 84114-2315

Local Call (801) 538-1042 Toll Free (800) 395-7665

www.treasurer.utah.gov

WASATCH FRONT REGIONAL COUNCIL

CFO

41 NO. RIO GRANDE ST., STE 103

SALT LAKE CTY UT 84101

**Account****Account Period**

533

March 01, 2026 through March 31, 2026

**Summary**

Beginning Balance	\$ 5,449,446.47	Average Daily Balance	\$ 5,675,252.92
Deposits	\$ 618,603.32	Interest Earned	\$ 18,603.32
Withdrawals	\$ 100,000.00	360 Day Rate	3.8067
Ending Balance	\$ 5,968,049.79	365 Day Rate	3.8595

<b>Date</b>	<b>Activity</b>	<b>Deposits</b>	<b>Withdrawals</b>	<b>Balance</b>
03/01/2026	FORWARD BALANCE	\$ 0.00	\$ 0.00	\$ 5,449,446.47
03/06/2026	funds tr	\$ 300,000.00	\$ 0.00	\$ 5,749,446.47
03/18/2026	funds tr	\$ 0.00	\$ 100,000.00	\$ 5,649,446.47
03/30/2026	funds tr	\$ 300,000.00	\$ 0.00	\$ 5,949,446.47
03/31/2026	REINVESTMENT	\$ 18,603.32	\$ 0.00	\$ 5,968,049.79
03/31/2026	ENDING BALANCE	\$ 0.00	\$ 0.00	\$ 5,968,049.79

STATEMENT OF ACCOUNT

**PTIF**

UTAH PUBLIC TREASURERS' INVESTMENT FUND

Marlo M. Oaks, Utah State Treasurer, Fund Manager

PO Box 142315

350 N State Street, Suite 180

Salt Lake City, Utah 84114-2315

Local Call (801) 538-1042 Toll Free (800) 395-7665

[www.treasurer.utah.gov](http://www.treasurer.utah.gov)

WASATCH FRONT REG COUNS/BLDG FD

CFO

41 NORTH RIO GRANDE ST., STE 103

SALT LAKE CTY UT 84101

**Account**

**Account Period**

**8761**

March 01, 2026 through March 31, 2026

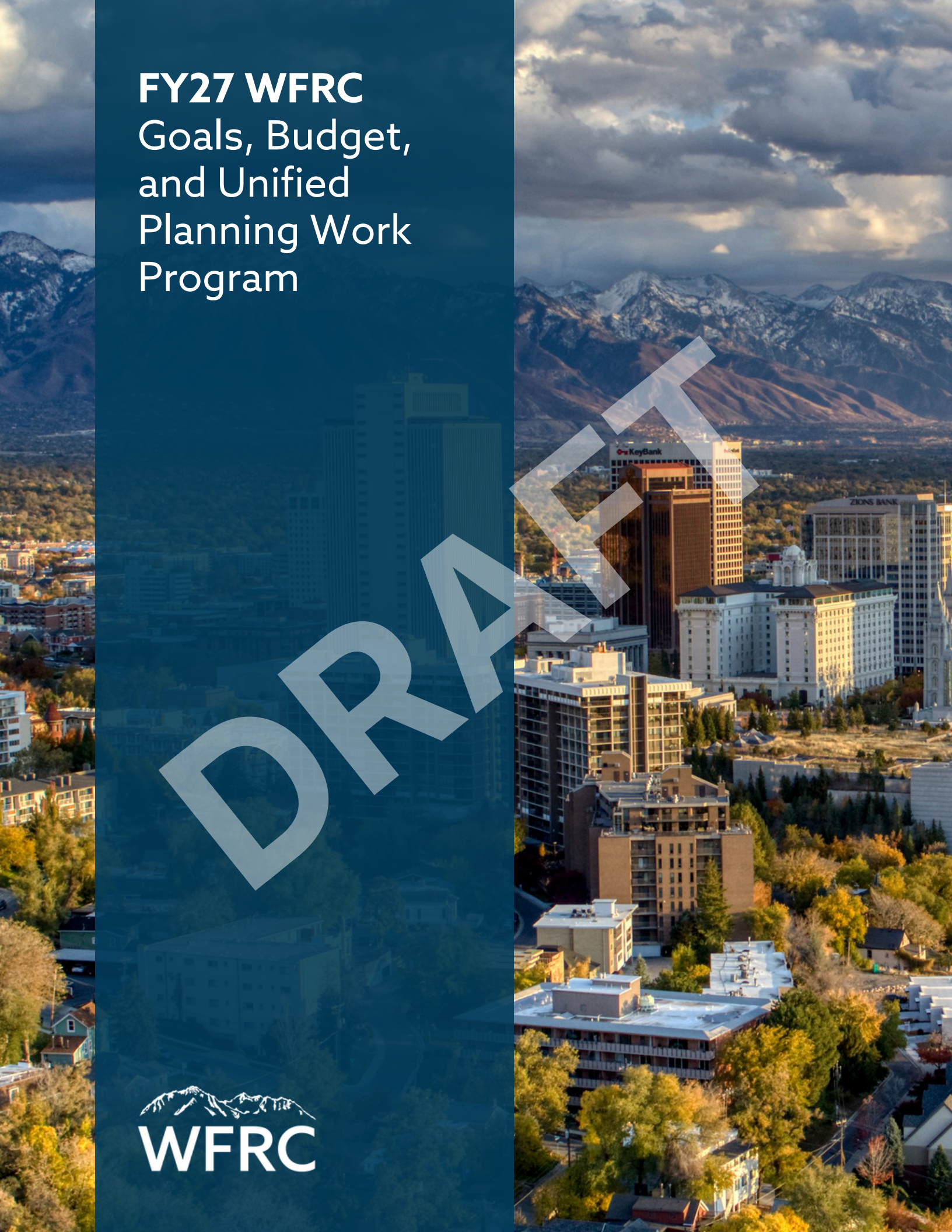
**Summary**

Beginning Balance	\$ 1,382,854.28	Average Daily Balance	\$ 1,382,854.28
Deposits	\$ 4,532.96	Interest Earned	\$ 4,532.96
Withdrawals	\$ 0.00	360 Day Rate	3.8067
Ending Balance	\$ 1,387,387.24	365 Day Rate	3.8595

<b>Date</b>	<b>Activity</b>	<b>Deposits</b>	<b>Withdrawals</b>	<b>Balance</b>
03/01/2026	FORWARD BALANCE	\$ 0.00	\$ 0.00	\$ 1,382,854.28
03/31/2026	REINVESTMENT	\$ 4,532.96	\$ 0.00	\$ 1,387,387.24
03/31/2026	ENDING BALANCE	\$ 0.00	\$ 0.00	\$ 1,387,387.24

# FY27 WFRC Goals, Budget, and Unified Planning Work Program

DRAFT





# WASATCH FRONT REGIONAL COUNCIL

**DATE:** May 8, 2026  
**AGENDA ITEM:** 3a  
**SUBJECT:** **ACTION:** Approve FY27 WFRC Goals, Budget, and Unified Planning Work Program (UPWP)  
**PREPARED BY:** Marian Florence, Chief Financial Officer  
Wayne Bennion, Director of Short Range Planning  
Andrew Gruber, Executive Director

## **BACKGROUND:**

Wasatch Front Regional Council (WFRC) has identified proposed agency goals and prepared a draft budget and Unified Planning Work Program (UPWP) that outline the objectives and activities that WFRC plans to undertake in fiscal year 2027.

WFRC staff prepared these materials for review by the WFRC Budget Committee on March 19, 2026. The Regional Council then considered these items at its meeting on March 26, 2026. The Regional Council made these available for review by the public and by the County Councils of Governments (COGs).

**The FY27 goals are unchanged from the draft reviewed by the Budget Committee and Council in March. The budget reflects updated estimates for WFRC's share of Federal Transit Administration funding as well as a recent award from the US Department of Transportation for the Regional Infrastructure Accelerator (RIA) program. The UPWP summary has been updated to include the RIA grant.**

## **WFRC Goals**

Each year WFRC adopts a high-level set of goals and priorities to help shape its activities for the next year. These goals are developed through review of the WFRC's adopted [Mission & Roles](#), reflection on the agency activities and accomplishments for the previous year, and a discussion among the WFRC staff, in consultation with the WFRC Council leadership. The goals are not meant to be a comprehensive list of all of WFRC's activities, but rather to articulate priority activities for the agency in FY27. These goals are for WFRC as an organization; they are not intended to be goals for the condition of the region. The [Wasatch Choice Vision](#) goals, as adopted by the WFRC Council, serve that purpose. The WFRC Unified Planning Work Program (UPWP) comprehensively lists all of WFRC's anticipated activities.

The proposed WFRC FY27 high-level goals are as follows:

1. Collaboratively advance the Wasatch Choice Vision to accommodate growth and enhance quality of life.
2. Provide subject-matter expertise to federal, state, and local officials and policymakers.
3. Strive for organizational excellence.

The FY27 proposed goals are similar to the [FY26 adopted goals](#). This reflects the continuity in our organizational mission and roles, and the fact that most of our activities are ongoing and span multiple years.

## **Budget Overview**

At WFRC, the original budget presented in the spring includes planned expenditures for ongoing work efforts and new projects, as well as funding projected for the coming fiscal year. The budget typically does not change dramatically year to year. The FY27 budget is projected to decrease 4% below the FY26 adopted budget for four primary reasons:

1. Includes one new program, a Regional Infrastructure Accelerator grant, awarded by USDOT to WFRC on April 28, with work anticipated to start in FY27.
2. Last year, we initially budgeted for the full Activity Based Model development project, and later adjusted to reflect only the first year of expenditures.
3. Completion of significant work in Station Area Planning.
4. Conclusion of the Roadway Safety Audits funded by the Safe Streets for All grant.

The largest expenditure in the budget is for employee compensation and benefits. Contractual expenditures – the second-largest expenditure – tend to vary year-to-year depending on current projects. The largest revenue source is from federal transportation formula funding. Expenditures and revenues are described below.

### **Expenditures:**

The FY27 budget functions as a legal limit on expenditures, and of course we do not have to spend everything that is budgeted; in fact we routinely come in under budget. As we move towards and into FY27, we have the ability to make budget adjustments as may be warranted.

The major expenditure in the budget is for employee compensation and benefits, including funding to maintain the current full-time staff of 32 and potentially add limited additional staff to support priority activities. Consistent with past practice, the budget includes an overall personnel line item that functions as a cap for employee compensation and benefit cost adjustments, including COLA, group health insurance, and retirement benefits. WFRC annually surveys peer organizations to remain consistent with cities, counties and the State of Utah with regards to COLA and merit adjustments.

Consultant contracts represent the second-largest expenditure in the FY27 budget. The footnotes to the budget provide details of anticipated consulting contracts. The following are descriptions of three significant areas of consultant expense:

- The largest ongoing element of contractual expenditures (approximately \$2.3M in FY26) are for planning and technical assistance on **Transportation and Land Use Connection** (TLC) program projects. TLC is funded with WFRC's federal STP funds and contributions from UDOT and UTA, as well as local matching funds. Some of the current TLC projects will not be completed before the end of FY26 and will be carried forward to FY27, with a budget amendment to be made in October 2026 when final accounting for FY26 is completed; this reflects the multi-year nature of the program. Much of the variation in the contractual line item reflects those TLC program consultant expenses, which are fully budgeted in one year and then often roll into the next.

- **Station Area Planning** funds, provided pursuant to HB462 (2022) through the Governor's Office of Economic Opportunity, are shared between MAG and WFRC to provide planning assistance to local communities as they develop the required Station Area Plans and update their general plans and zoning. A total of \$5M was allocated beginning in FY23 to support communities in developing plans for the 127 station areas in Utah. Most of the station areas are located in the WFRC region, so WFRC awarded over \$2M over the first three years of the program (FY23 - FY25) and estimates awards totaling \$1.2M in FY26. The remaining funds (\$500K) are now budgeted in FY27. This budget line will be amended in October 2026 to reflect actual awards in FY26 and include all remaining funds.
- **Activity Based Model Development** - WFRC, in coordination with UDOT, UTA and MAG, has begun work on a transition from a traditional trip-based representation of resident travel in the Wasatch Front regional travel demand model (WF TDM) to an activity-based model (ABM) approach. This shift aligns with the region's growing complexity in travel choices and behavior. The benefit will be a more precise and adaptable representation of travel, and enhanced modeling capabilities for new travel modes, travel patterns, and policies. In the future, the new ABM is expected to leverage a consortium software development model, to cost-share and realize model enhancements, funded jointly by other MPOs and DOTs at significant savings to WFRC. In FY26, WFRC's initial budget reflected the full project, then was revised to reflect only the first year. For FY27, the initial total budget estimate for year two of the three-year total is \$352,500. WFRC's share is \$169,200 (51% of the total).
- **Regional Infrastructure Accelerator Program grant** - WFRC was awarded a grant of \$1,150,000 from the US Department of Transportation's Build America Bureau to provide support for the next phase of station area planning in our region. This collaborative, phased effort will deliver hands-on support and accelerate our member communities' Station Area Plan implementation by facilitating financing through available programs and public-private partnerships that are often key to creating successful station areas.

All other expenditures in other line items were estimated based on past experience and anticipated changes. The footnotes to the budget provide additional detail on these costs.

### Revenues:

Federal transportation formula planning funds and Surface Transportation Program (STP) funds continue to be the majority of WFRC's operational revenue. WFRC also receives federal funding for the Small Cities Community Development Block Grant (CDBG) program and Wasatch Front Economic Development District (WFEDD) work. Federal funds from the US Department of Transportation will support work on the Regional Infrastructure Accelerator program.

State funding comes from the Utah Department of Transportation, the Governor's Office of Planning and Budget, the Governor's Office of Economic Opportunity, and the Utah Department of Commerce supporting planning and technical work in our area. In FY24, GOPB began funding a Local Administrative Advisor, providing administrative support to small Utah communities lacking administrative staff. WFRC also engages in numerous impactful studies each year, with financial support from our partners at UTA, UDOT and Mountainland Association of Governments (MAG) to gather and analyze data.

Consistent with WFRC policy, for FY27 the local county contributions increase by 2.87%, a factor representative of the change in the Consumer Price Index (CPI) averaged over the prior three completed WFRC fiscal years, July 1, 2022 through June 30, 2025. This funding supports the ongoing financial stability of WFRC.

### **Unified Planning Work Program**

The UPWP details the work tasks that WFRC will pursue during FY27 in collaboration with cities, counties, UDOT, UTA, and other partners. Among the primary tasks are:

- assisting local communities with growth, transportation, and planning needs;
- completing development of the 2027-2055 Regional Transportation Plan, and continuing development of Utah's Unified Transportation Plan, and Wasatch Choice Vision for the region;
- continuing efforts to update and implement the Transportation Improvement Program;
- continuing to utilize and improve analytical capabilities; and
- engaging with community stakeholders and local, state, and federal officials.

### **EXHIBITS:**

FY27 WFRC goals

Budget for FY27 and footnotes

FY27 UPWP summary

### **RECOMMENDATION AND MOTION:**

WFRC staff recommends that the Budget Committee make a motion that "the Council approve the WFRC goals, Unified Planning Work Program, and budget for FY27."

### **CONTACT INFORMATION:**

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Andrew Gruber, Executive Director, (801) 824-0055

# WFRC Fiscal Year 2027 Goals

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## 1. Collaboratively advance the Wasatch Choice Vision to accommodate growth and enhance quality of life.

### REGIONAL PLANS

- a. Develop the 2027-2055 Regional Transportation Plan (RTP) for roads, transit, and active transportation (as the transportation component of the Vision).
- b. Develop the 2027-2055 Utah's Unified Transportation Plan, a coordinated, shared plan for future transportation investment statewide.
- c. Develop the 2028-2033 Transportation Improvement Program (TIP), compiling prioritized road, transit, and active transportation projects.
- d. Implement the 2023-2028 Comprehensive Economic Development Strategy (CEDS) by coordinating the location of regional economic activity with transportation and land use planning.
- e. Support communities in updating and implementing their land use plans focusing on centers, housing options, and coordinating growth with transportation.

### FUNDING & ASSISTANCE

- f. Provide transportation project funding to communities through WFRC-administered programs.
- g. Provide technical assistance and funding to communities for land use, transportation, and economic development planning through WFRC-administered programs.

### RESOURCES

- h. Formalize measurement of progress toward the Wasatch Choice Vision.
- i. Increase "access to opportunities" (ATO) through planning and programming.
- j. Participate in significant transportation and growth-related projects, initiatives, studies, and other activities.
- k. Enhance forecasting and modeling of travel demand and land use markets to provide high-quality regional and local data, tools, analysis, and advice.
- l. Foster community and stakeholder engagement in transportation planning processes.

## 2. Provide subject-matter expertise to federal, state, and local officials and policymakers.

- a. Engage in the development of federal transportation legislation, policy, and funding to advance Utah transportation principles and priorities.
- b. Provide information and resources to state and local officials and policymakers to advance the implementation of the Wasatch Choice Vision and Utah's Unified Transportation Plan.
- c. Engage in efforts to enhance air quality — while enabling the economy to flourish — through emissions reductions and regulatory flexibility.

## 3. Strive for organizational excellence.

- a. Maintain engagement, transparency, and accountability with WFRC members and stakeholders using an informative website and regular communications.
- b. Use resources prudently and efficiently. Maintain budget stability.
- c. Regularly review and ensure utilization of best practices and compliance with applicable laws and regulations.
- d. Create and maintain a work environment that maximizes the health, happiness, and productivity of an excellent staff.

# WFRC Mission and Roles

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The Wasatch Front Regional Council builds consensus and enhances quality of life by developing and implementing visions and plans for a well-functioning multi-modal transportation system, livable communities, a strong economy, and a healthy environment.

To accomplish our mission, the Wasatch Front Regional Council serves the following roles:



**Convener** - We facilitate collaboration with our communities and partners.

- » Bring stakeholders together — including cities, counties, transportation agencies, community and business organizations, state and federal officials, and residents — to share ideas and information, and to develop and implement visions and plans.



**Technical Expert** - We are trusted subject-matter experts.

- » Build and use models and tools to analyze and understand the impact of potential transportation, land use, and economic development strategies.
- » Share analyses and information to improve the understanding of how transportation, land use, and economic systems affect each other, and to aid in developing and implementing visions and plans in the region.



**Planner** - We proactively plan for the future of our region.

- » Develop multi-modal transportation and interrelated land use and economic development visions and plans.
- » Unify our planning efforts with our peers across the state.
- » Collaborate with other organizations as they address local, regional, state, and national growth-related issues, plans, and policies that may directly or indirectly affect transportation on the Wasatch Front.



**Implementer** - We put visions and plans into action.

- » Support local governments in their efforts to achieve local and regional goals.
- » Provide technical assistance to communities that focuses on the interrelationship of transportation, land use, and economic development.

# WFRC Fiscal Year 2027 Goals

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## 1. Collaboratively advance the Wasatch Choice Vision to accommodate growth and enhance quality of life.

### REGIONAL PLANS

- a. Develop the 2027-2055 Regional Transportation Plan (RTP) for roads, transit, and active transportation (as ~~a~~ **the transportation** component of the Vision).
- b. Develop the 2027-2055 Utah's Unified Transportation Plan, **a coordinated, shared plan for future transportation investment statewide** ~~to coordinate a shared plan for transportation statewide~~.
- c. Develop the 2027~~8~~-2032~~3~~ Transportation Improvement Program (TIP), compiling prioritized road, transit, and active transportation projects.
- d. Implement the 2023-2028 Comprehensive Economic Development Strategy (CEDS) by coordinating ~~regional economic development~~, **the location of regional economic activity with** transportation and land use planning.
- e. Support communities in updating and implementing their land use plans focusing on centers, housing options, and coordinating growth with transportation.

### FUNDING & ASSISTANCE

- f. Provide transportation project funding to communities through WFRC-administered programs.
- g. Provide technical assistance and funding to communities for land use, transportation, and economic development planning through WFRC-administered programs.

### RESOURCES

- h. **Formalize measurement of progress toward the Wasatch Choice Vision.**
- i. Increase "access to opportunities" (ATO) through planning **and** programming ~~and performance measurement~~.
- j. Participate in significant transportation and growth-related projects, initiatives, studies, and other activities.
- k. Enhance forecasting and modeling of travel demand and land use markets to provide high-quality regional and local data, tools, analysis, and advice.
- l. Foster community and stakeholder engagement in transportation planning processes.

## 2. Provide subject-matter expertise to federal, state, and local officials and policymakers.

- a. Engage in the development of federal transportation legislation, policy, and funding to advance Utah transportation **principles and** priorities.
- b. **Provide information and resources to state and local officials and policymakers to** ~~Engage in state and local policymaking activities that~~ advance the implementation of the Wasatch Choice Vision and Utah's Unified Transportation Plan.
- c. Engage in efforts to enhance air quality — while enabling the economy to flourish — through emissions reductions and regulatory flexibility.

## 3. Strive for organizational excellence.

- a. Maintain **engagement, communication and transparency, and accountability** with WFRC members and stakeholders ~~to ensure accountability~~ **using an informative website and regular communications.**
- b. Use resources prudently and efficiently. Maintain budget stability.
- c. Regularly review and ensure utilization of best practices and compliance with applicable laws and regulations.
- d. Create and maintain a work environment that maximizes the health, happiness, and productivity of an excellent staff.



# WASATCH FRONT REGIONAL COUNCIL

## Proposed FY 2027 Budget

### Expenditure by Function/Line Item

Expenditure	June, 2025	May, 2025	October, 2025	YE estimate	March, 2026	Change from initial FY26 to proposed FY27			Footnotes
	FY 2025	FY 2026	FY 2026	FY 2026	FY 2027				
	Actual	Initial Budget	Final Budget	Estimated	Proposed Budget				
Salaries/Employee Benefits	5,335,480	6,212,348	6,212,348	6,061,502	6,327,864	115,516	2%	1	
Contractual	4,982,024	4,907,390	8,083,226	4,414,722	4,439,531	-467,859	-10%	2	
Audit and Accounting	19,500	20,000	20,000	20,000	20,600	600	3%		
Dues	29,897	35,700	35,700	35,700	35,700	0	0%	3	
Equipment Maintenance	37,341	40,000	40,000	40,000	40,000	0	0%	4	
Insurance	15,548	20,000	20,000	16,136	20,000	0	0%	5	
Legal	0	20,000	20,000	16,000	20,000	0	0%	6	
Printing and Publication	0	5,300	5,300	2,000	5,300	0	0%	7	
Rent	457,984	490,176	490,176	460,700	490,176	0	0%		
Supplies/Software/Subscriptions	163,941	272,758	290,605	210,000	170,308	-102,450	-38%	8	
Telephone/Data	39,171	50,000	50,000	50,000	50,000	0	0%		
Travel and Training	164,943	174,500	194,500	165,000	174,500	0	0%	9	
<b>Total Expenditures</b>	<b>11,245,829</b>	<b>12,248,172</b>	<b>15,461,855</b>	<b>11,491,760</b>	<b>11,793,979</b>	<b>-454,193</b>	<b>-4%</b>		
Amounts expected to carry into next FY		24,018	239,311		17,121	-6,897	-29%		
<b>TOTAL</b>	<b>11,245,829</b>	<b>12,272,191</b>	<b>15,701,166</b>	<b>11,491,760</b>	<b>11,811,100</b>	<b>-461,091</b>	<b>-4%</b>	<b>10</b>	

### Expenditure by Program

Program	FY 2025	FY 2026	FY 2026	FY 2026	FY 2027				
	Actual	Initial Budget	Final Budget	Estimated	Proposed Budget				
Consolidated Transportation Planning	5,276,421	6,637,153	6,724,802	5,343,360	6,857,853	220,700	3%	11	
Transportation & Land Use Connectio	3,016,945	2,530,911	4,778,060	3,102,565	2,230,911	-300,000	-12%	12	
Economic Development	120,593	140,000	140,000	140,000	140,000	0	0%	13	
Local Government - Other	44,224	85,251	466,204	181,250	74,805	-10,446	-12%	14	
Model Development	144,375	156,875	90,556	90,556	103,431	-53,444	-34%	15	
Joint Projects	465,652	0	663,975	663,975	0	0	0%	16	
Legislative Consulting	156,000	156,000	156,000	160,800	165,600	9,600	6%	2	
Community Development Block Gran	50,000	50,000	50,000	50,000	50,000	0	0%	17	
Mobility Management	1,714	5,000	5,000	2,500	5,000	0	0%	28	
Tooele Valley RPO	8,630	10,000	16,813	14,000	10,000	0	0%	18	
Morgan County RPO	9,000	9,000	9,000	9,000	9,000	0	0%	18	
Community Impact Board	2,000	2,000	2,000	2,000	2,000	0	0%	19	
Davis County Local Option Assistanc	10,000	10,000	10,000	10,000	10,000	0	0%	20	
Station Area Planning	1,186,500	1,000,000	1,738,944	1,238,944	500,000	-500,000	-50%	21	
Safe Streets for All	0	200,000	280,000	280,000	0	-200,000	-100%	22	
Local Administrative Advisor	167,846	150,000	183,811	175,000	150,000	0	0%	23	
Power District Transportation Study	457,932	0	10,000	4,309	0	0	0%	24	
Mixed Use Centers: Visuals & Impact	127,996	0	23,501	23,501	0	0	0%	24	
Activity Based Model		1,130,000	352,500		352,500	-777,500	-69%	25	
Regional Infrastructure Accelerator					1,150,000	1,150,000	100%	26	
<b>TOTAL EXPENDITURES</b>	<b>11,245,828</b>	<b>12,272,190</b>	<b>15,701,166</b>	<b>11,491,760</b>	<b>11,811,100</b>	<b>-461,090</b>	<b>-4%</b>	<b>10</b>	

Source of Funds/Revenues								
	FY 2025	FY 2026	FY 2026	FY 2026	FY 2027			
	Actual	Initial Budget	Final Budget	Estimated	Proposed Budget			
<b>Federal Sources:</b>								
Federal Highway Admin - PL	2,495,273	3,749,610	3,818,925	2,658,354	3,575,583	-174,027	-5%	27
Federal Highway Admin - STP	2,871,326	3,160,926	3,959,437	3,160,926	3,131,364	-29,562	-1%	28
Federal Highway Admin - SS4A	0	160,000	224,000	224,000	0	-160,000	-100%	22
Federal Transit Administration	977,152	980,438	993,740	993,740	1,018,875	38,437	4%	29
Dept. of Housing and Urban Develo	50,000	50,000	50,000	50,000	50,000	0	0%	17
Economic Development Administrat	60,296	70,000	70,000	70,000	70,000	0	0%	13
USDOT: Build America Bureau					1,150,000	1,150,000	100%	26
<b>Total Federal Sources</b>	<b>6,454,047</b>	<b>8,170,974</b>	<b>9,116,102</b>	<b>7,157,020</b>	<b>8,995,822</b>	824,848	10.09%	
<b>State Sources:</b>								
Utah GOPB	290,000	290,000	290,000	290,000	290,000	0	0%	30
GOPB Local Administrative Advisor	167,846	150,000	183,811	175,000	150,000	0	0%	23
Community Impact Board	2,000	2,000	2,000	2,000	2,000	0	0%	19
UDOT - TLC	334,271	315,000	636,601	355,872	315,000	0	0%	30
UDOT - Joint Projects	179,827	282,500	360,605	163,862	88,125	-194,375	-69%	16
UDOT - Model Development	105,000	105,000	50,000	50,000	50,000	-55,000	-52%	15
UDOT - Power District Transportatic	457,932	0	10,000	4,309	0	0		24
UT/Dept of Commerce	127,996	0	23,502	23,502	0	0		24
UT/GOEO - Station Area Planning	1,066,500	1,000,000	1,738,944	1,238,944	500,000	-500,000	-50%	21
<b>Total State Sources</b>	<b>2,731,372</b>	<b>2,144,500</b>	<b>3,295,463</b>	<b>2,303,489</b>	<b>1,395,125</b>	-749,375	-35%	
<b>Local Sources:</b>								
Dedicated Project Funds	793,117	701,000	1,760,347	701,341	313,483	-387,517	-55%	32
MAG - Joint Projects/Model Develop	173,717	243,975	206,699	206,699	123,931	-120,044	-49%	16
UTA - TLC	334,799	309,000	508,344	309,000	318,270	9,270	3%	31
UTA - Joint Projects	144,891	79,100	190,571	190,571	24,675	-54,425	-69%	16
UTA - Transit Sales Tax	243,754	235,000	235,000	235,000	240,000	5,000	2%	33
Local Contribution	370,132	388,640	388,640	388,640	399,794	11,154	3%	34
<b>Total Local Sources</b>	<b>2,060,410</b>	<b>1,956,715</b>	<b>3,289,601</b>	<b>2,031,251</b>	<b>1,420,153</b>	-536,562	-27%	
<b>TOTAL SOURCES</b>	<b>11,245,829</b>	<b>12,272,188</b>	<b>15,701,166</b>	<b>11,491,760</b>	<b>11,811,100</b>	-461,088	-4%	10
<b>Local Contributions</b>								
	FY 2025	FY 2026	FY 2026	FY 2026	FY 2027			
County	Actual	Initial Budget	Final Budget	Estimated	Proposed Budget			
Box Elder, 1 voting member	15,210	15,971	15,971	15,971	16,429		2.87%	34
Davis, 4 voting members	81,126	85,182	85,182	85,182	87,627		2.87%	34
Morgan, 1 voting member	15,210	15,971	15,971	15,971	16,429		2.87%	34
Salt Lake, 8 voting members	162,250	170,363	170,363	170,363	175,252		2.87%	34
Tooele, 1 voting member	15,210	15,971	15,971	15,971	16,429		2.87%	34
Weber, 4 voting members	81,126	85,182	85,182	85,182	87,627		2.87%	34
<b>TOTAL</b>	<b>370,132</b>	<b>388,640</b>	<b>388,640</b>	<b>388,640</b>	<b>399,793</b>		<b>2.87%</b>	<b>34</b>



# WASATCH FRONT REGIONAL COUNCIL

## FY27 Proposed Budget Footnotes

1. The FY27 budget for salaries/benefits assumes: 1) full staffing for the existing 32 positions and potential additional limited staff to support priority activities; 2) salary and employee benefit cost adjustments, including COLA, group health insurance, and retirement benefits. For FY27, the overall budget for salaries/benefits includes increases for anticipated COLA/merit and health insurance, offset by reduced staff costs (in FY26 two positions required some overlap to properly transition staff responsibilities, leading to higher than usual staff expenses) and a reduction in required employer contributions projected by URS.
2. FY27 Contractual line includes anticipated activities and studies which support WFRC planning and technical work. The following is a partial, preliminary list provided for illustrative purposes; the specific contractual activities are continually refined throughout the year depending on need:
  - \$100,000 – Resilience Planning for the RTP
  - \$40,000 – Advanced Air Mobility
  - \$30,000 – Utah’s Unified Transportation Plan Financial Model
  - \$40,000 – Active Transportation Academy II
  - \$25,000 – Utah’s Unified Transportation Plan document
  - \$150,000 – Long- and Short-Range Planning studies
  - \$20,000 – GIS technical work
  - \$65,000 – Code Template Update project
  - \$146,000 – Strategic Communications and Public Outreach
  - \$352,500 – Activity Based Model Development (year 2 of 3)
  - \$165,600 – State and federal legislative consulting
  - \$1,530,431 – Transportation and Land Use Connection program
  - \$500,000 – Station Area Planning (SAP)
  - \$25,000 – Station Area Planning Implementation
  - \$1,150,000 – Regional Infrastructure Accelerator grant

The contractual line at WFRC varies significantly in different phases of the budgeting process. Our practice is to budget the full amount for a contractual project in the year that project begins, and if it is multi-year in nature, to carry forward the remaining amounts into the next fiscal year through budget updates.

The overall decrease in the FY27 contractual line reflects budgeting for just one year of the Activity Based Model project rather than the full multi-year cost (footnote 25), the completion of significant work in Station Area Planning (SAP) (footnote 21), and the conclusion of the Roadway Safety Audit work funded by the Safe Streets for All grant (SS4A) (footnote 22). The initial proposed budget accounts for new projects anticipated in the coming fiscal year, and the annual October budget amendment (reflected here in the FY26 final budget)



## WASATCH FRONT REGIONAL COUNCIL

expands to include any projects initiated during the current fiscal year and still in progress. For FY26, the final budget included significant funds in TLC program and joint projects carried forward from FY25, as well as notable new projects such as the Power District Transportation Study (completed FY26), initial work on the development of the new Activity Based Model (footnote 25), and ongoing work on Station Area Planning (footnote 21). Some budgeted expenditures from FY26 will carry forward into FY27 and will be included in the October 2026 budget amendment, which is a customary practice reflecting the multi-year nature of much of WFRC's work.

3. Dues are for WFRC memberships to various professional organizations such as National Association of Regional Councils and Association of Metropolitan Planning Organizations as well as individual professional memberships for WFRC staff.
4. Equipment Maintenance costs reflect our contract for technology support services.
5. WFRC holds insurance through Utah Local Governments Trust; the FY27 estimate is not available yet, so the working budget number matches the FY26 budget.
6. WFRC budgets an amount each year for potential legal expenses.
7. Printing and Publications covers the printing of project reports and brochures, which are needed on a limited basis for distribution at meetings and conferences.
8. Supplies, Software and Subscriptions include accounting and GIS software, office supplies, subscriptions to professional publications, and other project materials. In FY26, WFRC budgeted \$100K to purchase commercial origin-destination travel data to inform the travel model, which made the initial budget estimate higher than usual (actual expense came in lower than this estimate).
9. Travel and Training budgets reflect estimates based on FY26 anticipated actuals, and support WFRC staff attending and presenting at professional development conferences.
10. The overall initial WFRC budget is similar to the FY26 initial budget, reflecting the stable nature of our budgeting and our work. The decrease reflected here roughly equals the decrease in the contractual line (footnote 2). The decrease from the final FY26 budget to initial FY27 budget is due to the fact that the initial budget primarily reflects anticipated new projects or baseline ongoing efforts. It does not yet reflect projects that will carry forward from FY26 to FY27. The FY26 final budget reflected here includes all FY26 projects, plus projects that were budgeted in the previous fiscal year FY25 and carried forward to FY26; a similar amendment in October 2026 will be proposed to shift ongoing projects that will be carried forward from FY26 to FY27.
11. The Consolidated Transportation Planning Grant budget incorporates much of WFRC's core work; it reflects the FY27 Unified Planning Work Program and includes new and multi-year projects (the list in footnote 2 includes these projects), as well as annual employee



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compensation and benefit adjustments (footnote 1), and indirect and direct non-salary administrative costs.

12. The Transportation and Land Use Connection (TLC) program budget reflects the multi-year nature of most of the TLC projects. Since the program's inception, Salt Lake County has contributed \$300,000 per year to the TLC program in the Salt Lake area. In 2026, this support was eliminated from the Salt Lake County budget, resulting in a reduction to the TLC line item of \$300,000. WFRC is absorbing this impact using other federal funding sources, so awards to communities and staff technical assistance work are unaffected. The FY26 final budget of \$4.8M includes projects carried forward from FY25 and new program funds in FY26. All funds through FY26 have been awarded to ongoing multi-year projects. Estimated expenditures for FY26 are \$3.1M, including work on projects that have been in process for a few years. The current FY27 budgeted figure of \$2.2M represents the annual contributions to the program plus anticipated local match. These funds were awarded to new projects in March 2026. An amendment to the FY27 budget will be made in October 2026 after the close out of FY26 to reflect all ongoing projects that are expected to be completed in FY27 and beyond.
13. WFRC has applied for renewal of a three-year Planning Partnership grant from the Economic Development Administration (EDA) to support the Wasatch Front Economic Development District (WFEDD) from April 2026 to March 2029. WFRC anticipates a renewal of this funding, so it is included in the budget.
14. 'Local Government - Other' is an expense category that reflects a portion of WFRC's local support (see budget section "Local Sources"). WFRC uses local funds to provide the required matching funds in several programs, including the CPG and WFEDD, and to support projects and expenses that do not qualify for other funding. For example, WFRC may use these funds for planning projects in non-urbanized areas that do not qualify for the federal planning dollars allocated to WFRC as an MPO. Matching funds are budgeted in the programs they support, so as the budget for CPG goes up, the amount required in local match funds also increases, therefore decreasing the amount available in this line for other local uses.
15. WFRC partners with UDOT and Mountainland Association of Governments (MAG) for costs associated with Model Development, supporting both staff and limited outside consulting services. For FY26, WFRC and UDOT updated this agreement to reflect a decrease in the supporting services needed by UDOT. As a result, the budget reflects a decrease in funding from UDOT to WFRC.
16. Joint projects are those projects WFRC engages in that include support from UDOT, UTA and Mountainland Association of Governments (MAG). Specific new projects are not yet known for FY27; the budget will be amended for any projects that carry forward to or arise in FY27. Decreases in the UDOT, UTA, and MAG Joint Projects support lines reflect the updated budget approach for the Activity Based Model project in FY27 (footnote 25).



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17. WFRC receives \$50,000 each year from the Dept of Housing and Urban Development to assist small cities to apply for Community Development Block Grant (CDBG) funds.
18. WFRC staff provide administrative and technical support to Tooele Valley and Morgan County Rural Planning Organizations as they develop and implement transportation plans.
19. WFRC staff reviews applications and assists communities seeking support from the Community Impact Board.
20. WFRC staff annually assists Davis County in processing funding applications to utilize transportation sales tax revenue.
21. Station Area Planning funds, first provided in June 2022 pursuant to HB462 through the Governor's Office of Economic Opportunity, are shared between MAG and WFRC to provide planning assistance to local communities as they develop the required Station Area Plans and update their general plans and zoning. A total of \$5M was allocated beginning in FY23 to support communities in developing plans for the 127 station areas in Utah. Most of the station areas are located in the WFRC region, so WFRC awarded over \$2M over the first three years of the program (FY23 through FY25) and estimates awards totaling \$1.2M in FY26. The remaining funds (\$500,000) are now budgeted in FY27. This budget line will be amended in October 2026 to reflect actual awards in FY26 and include all remaining funds.
22. WFRC completed its Comprehensive Safety Action Plan (CSAP) in FY24 and was awarded an additional Safe Streets for All federal grant in January 2025 to conduct Roadway Safety Audits in the region. It is anticipated that this work will be completed in FY26.
23. Beginning in FY24, the Governor's Office of Planning and Budget (GOPB) provided \$1.5M statewide to fund a Local Administrative Advisor (LAA) program. \$150,000 was allocated to each Association of Governments (AOG) to hire an LAA, and funds were provided to the Utah League of Cities and Towns (ULCT) to administer the program. This program provides administrative support to small cities, towns and communities without administrative staff, largely to ensure the communities are operating in compliance with state law requirements. There are currently 16 communities in the WFRC region without this administrative staff, which are being supported by our LAA.
24. In the 2024 Legislative Session, funds were appropriated for the Utah Department of Transportation to grant directly to WFRC for the Power District Transportation Study. WFRC also received two grants to create visual resources for communities as they make plans for mixed use centers. Both projects were completed in early FY26.
25. WFRC, in coordination with UDOT, UTA and MAG, has begun work on a transition from a traditional trip-based representation of resident travel in the Wasatch Front regional travel demand model (WF TDM) to an activity-based model (ABM) approach. This shift aligns with the region's growing complexity in travel choices and behavior. The benefit will be a more precise and adaptable representation of travel, and enhanced modeling capabilities for new



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travel modes, travel patterns, and policies. In the future, the new ABM is expected to leverage a consortium software development model, to cost-share and realize model enhancements, funded jointly by other MPOs and DOTs at significant savings to WFRC. In FY26, WFRC's initial budget reflected the full project, then was revised to reflect only the first year. For FY27, the initial total budget estimate for year two of the three-year total is \$352,500 (footnote 2). WFRC's share is \$169,200 (51% of the total).

26. Regional Infrastructure Accelerator Program grant - WFRC was awarded a grant of \$1,150,000 from the US Department of Transportation's Build America Bureau to provide support for the next phase of station area planning in our region. This collaborative, phased effort will deliver hands-on support and accelerate our member communities' Station Area Plan implementation by facilitating financing through available programs and public-private partnerships that are often key to creating successful station areas.
27. The increase in Federal Highway Administration Metropolitan Planning "PL" funds from FY25 actual to FY26 budget included costs for consulting contracts that were not completed by the end of FY25 and were carried forward to the FY26 budget. The estimated FY26 expenditures are lower than anticipated due to staffing vacancies that were filled later in the year than expected and consulting contracts that are not expected to be completed by the end of FY26 and will carry forward into the next fiscal year, thus the proposed FY27 budget includes both new allocated funding and some carry forward from the previous year. Each year, WFRC uses a mix of PL, STP and other funds to support core work; in FY27, the balance requires slightly less PL.
28. Consistent with the regular practice of the WFRC Council, the FY27 budget continues to include a modest portion of the STP funding to support our overall planning work, and to support the TLC Program. For FY27-FY29, in order to meet demand for technical assistance in the area of local government planning support, and to replace a reduction in TLC-specific funding from Salt Lake County, the amount of STP funds will increase by \$300,000 each year (from 3.6% to 4.7% of the total STP amount). WFRC also will use STP funds to support the development of the Activity Based Model (footnote 25). The FY26 estimated to be spent reflects some TLC projects that are not expected to be completed by the end of FY26 and will carry forward into FY27 (footnote 12). The Council typically amends its budget in October of each year when the final accounting is completed to include those contracts in process. This is a reflection of the multi-year nature of many of WFRC's projects.
29. Federal Transit Administration funding includes \$988,740 in funds for the Consolidated Planning Grant (CPG) program and \$5,000 for Mobility Management through UTA. This is the current estimate, and may be adjusted in the October amendment.
30. The Governor's Office of Planning and Budget has provided \$140,000 each year as a match to the CPG program, to support WFRC's planning work. An additional \$150,000 of ongoing funding was approved during the 2022 Utah State Legislative Session to support technical planning assistance for local communities.



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31. Utah Department of Transportation (UDOT) and Utah Transit Authority (UTA) provide ongoing funding for the TLC program, at annual rates that are agreed upon by multi-year agreements (\$315,000 from UDOT and \$318,270 from UTA for FY27). The amended budget reflects dedicated UDOT/UTA funds for ongoing TLC projects that did not complete before the end of the prior fiscal year and were carried forward. An adjustment will be made in October 2026 to reflect these ongoing projects.

32. FY27 Dedicated Project Funds include:

- \$10,000 Local funds for Tooele Valley RPO
- \$9,000 Local funds for Morgan RPO
- \$284,483 Local match for TLC awarded projects
- \$10,000 Davis County technical assistance

The decrease in this line is due to the adjustment to budgeting one year of ABM development funding, rather than the full multi-year amount as budgeted in FY26 (the ABM funding in this line item reflects the UTA, MAG, and UDOT partner contributions) (footnote 25). It also reflects the reduction in support from Salt Lake County for the TLC program. In October, this budget line will be amended to include carry-forward funds for dedicated projects that are ongoing including local matching funds for the TLC program and joint projects.

33. Transit Sales Tax funds from UTA are used to match the Federal Transit Administration Section 5303 funding and to fund specific activities to support transit planning and implementation efforts.

34. Consistent with the approach established by the Council during the FY18 budget process, the FY27 budget includes a 2.87% increase in local contributions. This increase represents a three-year average of the change in Consumer Price Index as measured from July 2022 through June 2025.



# WASATCH FRONT REGIONAL COUNCIL

## SUMMARY OF FY 2027 UNIFIED PLANNING WORK PROGRAM Ogden-Layton and Salt Lake City Urban Areas

### A. ADMINISTRATION AND COORDINATION

#### A.1 WASATCH FRONT REGIONAL COUNCIL

##### OBJECTIVES:

To provide work program and personnel management, interagency coordination, and financial management and control.

To provide administrative support.

##### ANTICIPATED PRODUCTS:

- Self-certification of the Transportation Planning Process
- Regular meetings of the Wasatch Front Regional Council (WFRC) and its advisory committees and documentation of those meetings
- Coordination with partner agencies, including Mountainland Association of Governments, Utah Transit Authority (UTA), Utah Department of Transportation (UDOT), State Division of Air Quality (DAQ), other MPOs, Utah League of Cities and Towns, Utah Association of Counties, Chambers of Commerce, Envision Utah, Governor's Office of Planning and Budget, and others
- Monthly Financial Reports
- Annual Audit
- Annual Contract between WFRC and UDOT, WFRC and UTA
- End of year Unified Planning Work Program (UPWP) completion report, and Activities and Accomplishments report
- Fiscal Year (FY) 2027 UPWP and budget amendments
- FY 2028 Goals, Unified Planning Work Program and budget

#### A.2 UTAH DEPARTMENT OF TRANSPORTATION

##### OBJECTIVE:

To coordinate with the Federal Highway Administration (FHWA), the Federal Transit Administration (FTA), DAQ, UTA, and WFRC in managing the Salt Lake and Ogden-Layton Area transportation planning process.

## **ANTICIPATED PRODUCTS:**

- Review of the Transportation Improvement Program (TIP)
- Monitoring of WFRC's expenditures of Planning (PL), Surface Transportation Program (STP) and FTA Section 5303 funds
- Participation in WFRC's Trans Com and Regional Growth Committees and their supporting sub-committees
- Coordination in developing the 2027-2055 Utah's Unified Transportation Plan
- Assistance in developing the FY 2028 UPWP
- Coordination of CMAQ Performance Plans with WFRC
- Coordination with the Transportation and Land Use Connection Program
- Participation in special studies in the region
- Implementation of corridor plans that include local communities' transportation solutions
- Implementation of state legislative directives
- Coordination regarding air quality and transportation planning

## **A.3 UTAH TRANSIT AUTHORITY**

### **OBJECTIVE:**

To coordinate transit planning with the Wasatch Front Regional Council, UDOT, cities, counties, FTA, FHWA, DAQ and other stakeholders throughout the Utah Transit Authority service area.

### **ANTICIPATED PRODUCTS:**

- Annual Grants Status Report
- Interlocal Cooperative Agreements
- Grant Applications
- Grants Management Committee Recommendations
- FTA 5310 Program Management Plan
- Documentation for Audits
- FTA Annual Certifications and Assurances
- Title VI Report
- Project Concept Reports for CMAQ, STP and TAP
- Dissemination of Grant Opportunities Information
- Collection and Distribution of Grants Financial Information
- Participation in Technical and Other Planning Meetings
- National Transit Database (NTD) Data Collection and Reports

## **B. TRANSIT PLANNING**

### **B.1 UTA TRANSIT PLANNING**

#### **OBJECTIVES:**

To provide effective transit services within available resources.

To actively participate in transportation studies, community developments and master plan efforts to incorporate transit elements.

To improve multi-modal transportation options for the region in cooperation with WFRC, UDOT, and other stakeholders.

To promote and implement technology that will enhance transit service.

To plan and implement safety and security measures to increase comfort levels of current and future customers.

To work with key agencies for more effective use of transportation resources that will serve persons with disabilities and seniors in the service area.

To promote ridesharing, telecommuting, flextime, bicycling, walking and discount programs to encourage more efficient use of the transportation system.

To encourage and work with stakeholders on transit-oriented developments and more transit-supportive land use.

#### **ANTICIPATED PRODUCTS:**

- Service Implementation
- TRAX Forward Program
- UTA On Demand Microtransit Expansion
- Transportation Agency Safety Plan
- Bus Stop Implementation
- Wayfinding Signage and Bus Stop Improvement Program
- Mobile Trip Planning
- Transit Oriented Development (TOD)/Station Area Planning
- Emergency Preparedness Planning
- Rideshare Program Planning
- Special Services/American Disability Act (ADA) Planning
- Transit Asset Management Plan
- Community Health and Wellness Initiatives
- Travel Demand Modeling
- SRD Grant for Suicide Prevention

## **B.2 MOBILITY MANAGEMENT**

#### **OBJECTIVES:**

To identify opportunities for and increase coordination of transportation services for seniors, individuals with disabilities, persons with low income, and veterans, in order to increase efficiency.

To actively engage in outreach to seniors, individuals with disabilities, persons with low income, and veterans, and to those agencies that perform work on their behalf.

To increase coordination between human service transportation providers through technology and policy initiatives in order to maximize the transportation options available to seniors, individuals with disabilities, persons with low income, and veterans.

#### **ANTICIPATED PRODUCTS:**

- Local Coordinated Councils (LCCs) in Davis, Salt Lake, Tooele, Utah, and Weber counties (ongoing)
- Updated Local Coordinated Human Service Transportation plans for Weber, Davis, Salt Lake and Utah counties
- Integration of the updated Local Coordinated Human Services Transportation Plans for Davis, Salt Lake, Tooele, Utah, and Weber counties into the Regional Transportation Plans
- Coordination with Bear River Association of Governments mobility management in Box Elder County (ongoing)
- Ongoing outreach to disabled, senior, and low income populations
- FTA 5310 Funding Administration grant award cycle
- Electronic voucher (eVoucher) program
- Collaborative work with UDOT through the Utah Urban & Rural Specialized Transit Association (URSTA)
- SB 195 (2025) Mobility Study
- Travel Training and Development of Resource Library
- UTA Referral Call-in Line

### **C. LONG-RANGE PLANNING**

#### **C.1 REGIONAL TRANSPORTATION PLAN**

##### **OBJECTIVES:**

To continue to cooperate and coordinate with Utah's three other Metropolitan Planning Organizations (MPOs), Federal Highway Administration (FHWA), Federal Transit Administration (FTA), Utah Department of Transportation (UDOT), Utah Transit Authority (UTA), local governments, and other interested agencies and stakeholders for:

- Amendments to the WFRC Regional Transportation Plan: 2023-2050 (2023-2050 RTP),
- Development and adoption of the WFRC Regional Transportation Plan: 2027-2055 (2027-2055 RTP), and
- Initial development of the Utah's Unified Transportation Plan: 2027-2055 (2027-2055 UUTP).

To review, discuss, and incorporate all existing and new federal requirements found in national surface transportation authorization legislation, including the Infrastructure Investment and Jobs Act (IIJA).

To continue to develop and refine WFRC's regional transportation planning process to ensure that the Wasatch Choice Vision is incorporated into the overall 2027-2055 RTP process with local communities, transportation partners, stakeholders, and the public.

To increase active transportation emphasis in the 2027-2055 RTP through improved cost and revenue estimation, funding identification, facility identification, improved identification of local versus regional projects, recognition of first-/last-mile projects within Station Area Plans, and critical corridors that will increase the number of trips taken by biking or walking.

To increase access to transit services by people walking or biking through transportation-partner-coordinated identification and funding of priority first-/last-mile infrastructure projects.

To continue to refine RTP performance measures, to evaluate individual and system-level improvements throughout the 2027-2055 RTP development process, to set appropriate performance measure targets, and monitor progress towards the Wasatch Choice Vision.

To develop shared approaches to address new local and regional technologies and external uncertainties, including advanced air mobility and resiliency.

To identify and understand policies that affect the transportation system from land use, economic development, travel demand, environmental, and financial perspectives.

To increase and coordinate efforts in planning related to safety for all road users with the most relevant and up to date data and tools, especially as it relates to vulnerable road users such as pedestrians and cyclists.

To coordinate and increase emphasis with transportation partners and key stakeholders for statewide, regional, and local freight issues.

To plan for transportation while understanding the effects of and impacts upon land use, regional development patterns, and economic development.

#### **ANTICIPATED PRODUCTS:**

- Potential Amendment to the 2023-2050 RTP
- Development and adoption of the 2027-2055 RTP, including enhanced consideration of the following:
  - Modifications to funding and financing strategies
  - Exploratory transportation concepts
  - Multi-modal project evaluation and development of a preferred scenario
  - Needs-based phasing criteria, scoring, and project assignment
  - Policy approaches to complement planned investments
  - Planning and environmental linkages, including risk and resiliency
  - Safety data and tools
  - Regional and local freight focus
- Development of the 2027-2055 UUTP, coordinated among Utah's four MPOs, FHWA, FTA, UDOT, UTA, and other interested agencies

## **C.2 GROWTH PLANNING**

### **OBJECTIVES:**

To identify, evaluate, and address issues and concerns associated with growth throughout the Wasatch Front Region.

To improve coordination between transportation, land use and economic development planning and implementation efforts.

To tie these coordinated plans to the WFRC transportation planning and programming process.

To encourage greater cooperation and coordination among municipalities, townships, and counties.

To increase understanding of how transportation affects land use and vice versa.

To continue to promote awareness of regional and long-term issues and solutions related to the WFRC adopted Regional Goals and the Wasatch Choice Vision.

To identify actions in addition to - and that optimize - transportation capacity improvements.

To identify priority transportation corridors for which corridor preservation activities are needed, participate in UDOT's (Revolving Loan Fund) Corridor Preservation Advisory Council and Local Corridor Preservation Fund processes, and assist local governments with corridor preservation tools and implementation of corridor preservation measures.

To improve the resiliency of the region's economic, environmental and social systems by addressing external forces and uncertainties.

To utilize a performance-based approach to planning, including using performance measures to inform interim decisions.

#### **ANTICIPATED PRODUCTS:**

- Update of the Wasatch Choice Vision integrated transportation, land use, and economic opportunity regional blueprint.
- Assistance to local governments in their coordinated planning efforts, including preservation of transportation corridors.

### **C.3 LOCAL GOVERNMENT PLANNING SUPPORT**

#### **OBJECTIVES:**

To provide support to cities, counties, and other planning agencies as they incorporate the Wasatch Choice Vision into their plans, supporting local planning efforts that shape development in ways that encourage alternative modes of transportation, producing less travel demand.

To provide assistance to local governments in the area of planning through WFRC programs such as the Transportation and Land Use Connection (TLC) and Station Area Planning (SAP).

## **ANTICIPATED PRODUCTS:**

- The TLC program administration and technical assistance
- SAP technical assistance and certification
- Potential paths forward for Station Area infrastructure financing
- Update to the inventory of community general plans
- Planning assistance and coordination, generally

## **D. SHORT RANGE PLANNING AND PROGRAMMING**

### **D.1 TRANSPORTATION MANAGEMENT SYSTEMS**

#### **OBJECTIVES:**

To develop, maintain and improve a congestion management process for the WFRC Metropolitan Planning Area that is integrated with the urban transportation planning process.

To continue partnerships with UDOT, UTA, cities and counties regarding expansion of both transportation demand management and transportation system management programs including Intelligent Transportation Systems (ITS) technologies.

To incorporate safety into the urban transportation planning process through emphasis at all levels of planning and programming.

#### **ANTICIPATED PRODUCTS:**

- A Congestion Management Process (CMP)
- Road Safety Audits of select corridors
- Promotion of Transportation Demand Management (TDM) and Transportation System Management (TSM) strategies
- Incorporation of Congestion Management in the RTP and TIP
- Incorporation of UDOT's Pavement and Bridge Management System results in the Transportation Improvement Program (TIP)
- Incorporation of Safety Improvements in the RTP and TIP
- Comprehensive Safety Action Plan

### **D.2 PLAN REFINEMENT AND SPECIAL STUDIES**

#### **OBJECTIVES:**

To analyze and recommend long-term policies and short to medium range actions for implementation of the Regional Transportation Plan.

To conduct special studies of highway and transit systems as they relate to the Regional Transportation Plan and UTA, UDOT, or local plans and projects.

## **ANTICIPATED PRODUCTS:**

- UTA Facility Micromobility Study
- Transit Oriented Development (TOD) Implementation
- Transit Signal Priority (TSP) Implementation
- Bus Speed and Reliability Program
- Next Generation Fare Collection System
- West Weber Corridor
- West-East Connections Study (WE Connect)
- Salt Lake Inland Port Transportation Study
- Joint Projects Studies
- Other Planning Studies

## **D.3 TRANSPORTATION IMPROVEMENT PROGRAM**

### **OBJECTIVES:**

To develop a financially constrained Transportation Improvement Program (TIP) that covers a broad range of transportation improvements and conforms with the State Implementation Plan for air quality (SIP).

To prepare and maintain the urban Surface Transportation Program, the Congestion Mitigation Air Quality Program, the Transportation Alternatives Program, and the Carbon Reduction Program for the WFRC Metropolitan Planning Area.

### **ANTICIPATED PRODUCTS:**

- A TIP development process that will help coordinate the implementation of the Regional Transportation Plan (RTP) for highways, transit, and active transportation, meet the short range needs of the area, and provide for the maintenance and operation of the existing transportation system
- Surface Transportation Program (STP), Congestion Mitigation/ Air Quality (CMAQ) program, Transportation Alternatives Program (TAP), and Carbon Reduction Program (CRP)
- A six-year Transportation Improvement Program containing highway, transit, and other modal projects programmed for the region
- Support for project implementation and completion
- Listings of obligations of federal highway and transit funds for fiscal year 2026

## **E. PROJECT COORDINATION AND SUPPORT**

### **E.1 HIGHWAY NEPA STUDIES**

#### **OBJECTIVES:**

To accomplish NEPA analysis requirements for federal approval of regional highway facilities.

To provide technical support to NEPA studies and ensure that planning work is considered in them. WFRC will also provide general support to these projects through other elements of the UPWP.

**ANTICIPATED PRODUCTS:**

- West Davis Corridor State Environmental Study (SES)
- Other NEPA Studies

**E.2 TRANSIT NEPA STUDIES**

**OBJECTIVES:**

To accomplish NEPA analysis requirements for federal approval of regional transit facilities.

To provide technical support to NEPA studies and ensure that planning work is considered in them. WFRC will also provide general support to these projects through other elements of the UPWP.

**ANTICIPATED PRODUCTS:**

- Davis - SLC Community Connector
- S-Line Extension
- 5600 West Bus Route
- Orange Line Implementation and Red Line Realignment
- Other NEPA Studies

**F. TRAVEL DEMAND AND SOCIOECONOMIC FORECASTING**

**OBJECTIVES:**

To develop and maintain the Wasatch Front Travel Demand Model (WF TDM) and Real Estate Market Model (REMM), including associated input data, to best support regional planning analysis and decision-making.

To support internal and external application of the WF TDM and REMM models for RTP-related analyses and reporting, project-level studies and other scenario evaluations throughout the region, including providing training opportunities to transportation agency staff and private sector consultants.

To increase the quality, consistency, transparency, and ease of use of model-related tools and their associated inputs and results.

To increase modeling coordination and team building across the Wasatch Front and broader Utah TDM user community.

To implement best practices in model development and application given available resources.

## **ANTICIPATED PRODUCTS:**

- Continued stakeholder engagement in modeling decisions through meetings of the existing Interagency Model Policy Committee, Interagency Model Technical Committee, and statewide Model User Group.
- Updated transportation networks and transportation analysis zone (TAZ) boundaries utilized by the WF TDM
- Transportation and land use scenario analysis (model application) in support of the Regional Transportation Plan, Congestion Management Process, Transportation Improvement Program, and Wasatch Choice Vision
- Finalization and adoption of version 10 of WF TDM, which includes mode choice-related updates, freight model updates, integration with visualization and comparison web tools, and updated calibration to the 2023 base year's road and transit conditions and household travel survey
- Updated web-based TDM documentation for v10
- Initial required input data products for the Activity-based Model (ABM) that will replace the current trip-based models for household trip-making
- Continued implementation of peer review panel recommendations (August 2019) for enhancements to REMM model structure, input data, visualization of results, model transparency, and collaboration with other MPOs
- Utilization of REMM, and community stakeholder input, to finalize and adopt the transportation analysis zone-level 2027-2055 household and job forecast. Finalization of the new county-level REMM submodel for the Brigham City, Perry, and Willard area of Box Elder County REMM.
- Technical support for WF TDM, REMM, and other model application and various transportation projects

## **G. TECHNICAL SUPPORT AND SERVICES**

### **G.1 AIR QUALITY ANALYSIS AND COORDINATION**

#### **OBJECTIVES:**

To coordinate transportation plans at the system and project level with the goals, policies, and specific actions of the State Implementation Plan (SIP) for air quality.

To identify and help implement strategies for improving air quality in the region.

#### **ANTICIPATED PRODUCTS:**

- Conformity determinations for the TIP, RTP, and any amendments
- Technical support for air quality analysis and SIP development
- Regular meetings of the Interagency Consultation Team
- Air quality performance measures and reporting
- Updated CMAQ Performance Plan and Targets

## **G.2 SOCIOECONOMIC AND TRANSPORTATION DATA**

### **OBJECTIVES:**

To develop, verify and maintain socioeconomic estimate and forecast data at county, place, and Transportation Analysis Zone (TAZ) levels.

To maintain various input or related databases that support the Wasatch Front Travel Demand Model (WF TDM), the regional Real Estate Market Model (REMM), and studies/plans prepared by WFRC and others, including, but not limited to, existing and historical socioeconomic and transportation data.

To perform analysis to assist regional planning efforts, such as the Wasatch Choice Vision, the Regional Transportation Plan, and the Transportation Improvement Program.

To coordinate with the US Census Bureau in support of the data products that are accessible and utilized within this region.

To collect, process, and analyze highway, transit, and active transportation data.

### **ANTICIPATED PRODUCTS:**

- Transportation Analysis Zone (TAZ) and city-scale household and job forecasts – GIS-ready datasets and interactive web maps that support long range planning in transportation and other fields. The official household and jobs forecasts are expected to be adopted with the RTP in May 2027.
- Inputs to short-range programming, long-range planning, and air quality analyses
- Traffic volume, roadway travel speeds, and transit ridership, including but not limited to, annual observed statistics, forecasted projections, and adjusted counts from permanent recorders, coverage stations and professional judgement/quality control

## **G.3 GIS AND DATA MANAGEMENT**

### **OBJECTIVES:**

To serve partners and the region through collecting, using, and presenting geospatial data in transportation, land use, and economic development planning contexts.

To maintain a reliable, up-to-date inventory of authoritative spatial datasets, reducing internal and external data redundancy.

To promote visualization of regional decision-making context using map-based information in interactive web maps.

To respond to community needs by delivering timely information resources related to transportation, housing, access to employment and other opportunities, and other geography-specific planning-related characteristics.

## **ANTICIPATED PRODUCTS:**

- Updated geospatial datasets, spatial analysis, and interactive maps in support of the Wasatch Choice Vision, Regional Transportation Plan (RTP), Transportation Improvement Program (TIP), and Transportation and Land Use Connection (TLC) program goals and activities
- Up-to-date GIS input datasets for the WF TDM and REMM models, including continued updates to base year parcels, housing and employment information, and local land use policy and plans, and to the processes designed to support keeping these input datasets current
- Updated GIS map layers and interactive web maps depicting mobility, access to opportunities, and other key regional performance metrics from the Wasatch Front Travel Demand Model (WF TDM) and Real Estate Market Model (REMM) land use model
- Continuation of WFRC's Map of the Month for WFRC's newsletter series
- Authoritative geospatial datasets that are appropriately accessible to both internal and external users in a variety of data formats including streaming web connections
- Updated existing and planned bicycle facilities GIS layers available at [bikeways.utah.gov](http://bikeways.utah.gov).
- Updated map-based, online public commenting sites for transportation project plans
- Various, updated existing conditions map layers for the region
- Technical documentation/metadata for authoritative geospatial datasets

## **G.4 TECHNICAL SUPPORT TO LOCAL GOVERNMENTS**

### **OBJECTIVES:**

To provide assistance to state and local agencies, as well as the public in developing projects, plans, and programs which are part of or relate to the transportation system.

### **ANTICIPATED PRODUCTS:**

- Assistance and information to local governments and others

## **G.5 TOOELE VALLEY RURAL PLANNING ORGANIZATION**

### **OBJECTIVES:**

To work with local governments, UDOT and UTA to provide a structured transportation planning process for Tooele Valley.

To update the Tooele Valley Regional Long Range Transportation Plan and advance transportation priorities for Tooele Valley.

To provide a public involvement process.

### **ANTICIPATED PRODUCTS:**

- Refinements to the Tooele Valley Regional Long Range Transportation Plan

- Updated priorities for consideration in the Statewide Transportation Improvement Program
- A public involvement process

## **G.6 MORGAN COUNTY RURAL PLANNING ORGANIZATION**

### **OBJECTIVES:**

To work with local governments and UDOT to provide a structured transportation planning process for the Morgan County Rural Planning Organization (RPO).

To develop a Morgan County RPO Long-Range Transportation Plan and advance transportation priorities for Morgan County.

To work with UDOT to incorporate the Morgan County RPO Long-Range Transportation Plan into the 2027-2055 Statewide Rural Long-Range Transportation Plan.

To provide a public involvement process.

### **ANTICIPATED PRODUCTS:**

- Morgan County RPO 2027-2055 Long-Range Transportation Plan
- Updated priorities for consideration in the STIP
- A public involvement process

## **H. PUBLIC INVOLVEMENT**

### **OBJECTIVES:**

To provide early, ongoing, and two-way communication with elected and appointed government officials, other government agencies, and the general public regarding Wasatch Front Regional Council (WFRC) projects, plans, studies, and processes.

To provide a variety of forums in which this communication can occur, such as public events, written communication, email campaigns, website pages, social media posts, news media, online interactive maps and/or visualization tools, and others. To be performed in coordination with the Utah Department of Transportation (UDOT), Mountainland Association of Governments (MAG), Utah Transit Authority (UTA), Envision Utah, Utah League of Cities and Towns (ULCT), and local government staff, to ensure that the public is well informed about the Regional Transportation Plan (RTP), Transportation Improvement Program (TIP), Wasatch Choice Vision (WCV), Transportation and Land Use Connection (TLC) program, Wasatch Front Economic Development District (WFEDD), and other plans and programs.

To comply with the public involvement provisions of the Infrastructure Investment and Jobs Act federal legislation and the requirements of Title VI.

### **ANTICIPATED PRODUCTS:**

- Public events, including:

- Project-specific and other online, in-person, or hybrid open houses and workshops, many of which will be held in conjunction with other public agencies, including UDOT, UTA, etc.
- Top-level communications content and marketing materials, in both English and Spanish formats (digital/hard copy)
- Regular and ongoing communication and outreach through email campaigns, websites, and social media.
- General and program-specific print materials, maps, and videos
- Speaking engagements with stakeholder groups
- Briefings to the news media
- Presentations to the legislature
- Presentations at transportation, land use, economic development, planning, and partner and industry conferences
- Distribution of the statewide Utah's Unified Transportation Plan

## **I. COMMUNITY DEVELOPMENT**

### **I.1 COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PROGRAM**

#### **OBJECTIVES:**

To assist in the development of viable urban communities by providing decent housing and a suitable living environment, principally for persons of low and moderate-income.

To provide data, planning, technical assistance, management, and other information and services through the Small Cities CDBG Program of the Wasatch Front Region within Morgan, Tooele, and Weber Counties, excluding Ogden City.

#### **ANTICIPATED PRODUCTS:**

##### Regionwide:

- Updated regional Annual Action Plan for the Wasatch Front Region
- Updated Rating and Ranking Criteria to comply with local and regional goals and priorities for funding
- Assistance to the Regional Review Committee (RRC) for meetings, consolidated plan information, and Rating and Ranking Criteria.
- Assistance to the State CDBG policy committee representative for the region in order to better facilitate representation of local interests with state agencies
- Assistance to the Councils of Governments from Morgan, Tooele, and Weber Counties along with other local elected officials to familiarize and inform them of program requirements and responsibilities
- Technical assistance to any interested entity to ensure access and participation in the program. Assistance may be provided not only to municipalities, but also to non-profit agencies, social service providers, local special service improvement districts, and other organizations
- Coordination between the State, as the program administrator, and each local entity (applicants) to ensure program awareness and compliance

Municipality:

- Assistance to jurisdictions in updating their capital improvement plans that prioritize needs and identify projects to help mitigate the needs
- Promotion of community and public service-related activities such as the Continuum of Care program, the State’s Plan to End Chronic Homelessness, and planning for affordable housing

**I.2 ECONOMIC DEVELOPMENT**

**OBJECTIVES:**

To continue to administer the Wasatch Front Economic Development District (WFEDD) in order to better support the region and remain eligible for funding from the U.S. Economic Development Administration (EDA).

To annually update the region’s 5-Year Regional Comprehensive Economic Development Strategy (CEDS), a study that brings together public and private sectors to create an economic roadmap that strengthens regional economies.

To integrate economic development plans, programs, and activities with WFRC, including the transportation planning process and Wasatch Choice Vision.

**ANTICIPATED PRODUCTS:**

- Continued implementation efforts of the adopted 2023-2028 5-Year Regional Comprehensive Economic Development Strategy (CEDS)
- Annual reporting to the WFEDD of efforts completed, tracking of performance measures developed from the 2023-2028 CEDS plan, and focused implementation areas for the upcoming year
- Support to other stakeholder and partner economic development strategic plans

**I.3 LOCAL ADMINISTRATIVE ASSISTANCE**

**OBJECTIVES:**

To provide administrative support to small cities and towns without administrative staff.

To assist small municipalities navigate legislative demands and build capacity to ensure compliance and meet entity needs.

**ANTICIPATED PRODUCTS:**

- Proactive administrative assistance on a consistent basis to small cities and towns

**DATE:** May 7, 2026  
**AGENDA ITEM:** 4  
**SUBJECT:** Fraud Risk Assessment FY26  
**PREPARED BY:** Marian Florence, Chief Financial Officer

**BACKGROUND:**

Wasatch Front Regional Council, along with all other Utah local governments, is required by the Utah State Auditor to conduct a Fraud Risk Assessment and present it to our board by the end of each fiscal year. This assessment is a self-scored questionnaire designed to evaluate existing policies, procedures, and personnel to determine a risk level to the entity for potential fraud. The score an entity receives, on the basis of this assessment, does not indicate fraud actually exists or doesn't exist within the organization.

The best approach to reducing the risk of fraud is a combination of (1) a commitment to and a culture of ethical conduct within the organization that starts with a tone set by leadership, and (2) the development of and adherence to adequate policies that are governed by these high ethical standards. Therefore, of utmost importance at WFRC is the support of the Executive Director and the members of the Budget Committee in establishing and maintaining such culture and policies.

WFRC regularly reviews and updates all accounting, administrative and personnel policies. As part of any update, we include reviews and recommendations as may be warranted by the Utah State Auditor's Office, WFRC's external independent auditors, outside legal counsel, our partner agencies, and of course WFRC staff and Budget Committee. Updated Accounting and Administrative policies were adopted by the full WFRC Council in January 2023, then reviewed and updated in March 2025. Included in this packet is the internally scored Fraud Risk Assessment Questionnaire from the Utah State Auditor's Office for FY26. **Overall WFRC remains in the "very low risk" category with a score of 365.** Following is a line-by-line explanation of how the questionnaire was scored.

1. WFRC received the highest score possible on the issue of **separation of duties**, which the State Auditor identifies as the single most important policy to reduce the risk of fraud, and we agree. Although we are a small organization with a small staff we have ensured that those who have custody of assets are not the same as those who account for assets.
2. WFRC received the highest score possible on the list of **written policies** due to the extensive review and regular update of our policies.
3. In March of 2022 WFRC hired a new Chief Financial Officer who is a **Certified Government Financial Manager (CGFM)**. WFRC accounting staff regularly consults with its external auditors on accounting and internal control matters as they arise.
4. Each January WFRC employees are required to sign a disclosure of potential conflicts of interest and an **Ethical Behavior** Pledge. These completed forms are on file.

5. Many of WFRC's board members complete **Fraud Risk training** through their primary public body, e.g., a city or county, and not through WFRC. It is recommended that board members view the Utah State Auditor's online training every four years.
6. The CFO has received at least 40 hours of **financial training** this year. The HR/Finance Manager also received at least 40 hours of training, in finance and human resources.
7. WFRC's personnel policy states that any employee who suspects or knows of any fraud, waste or abuse of resources must report such to any member of the Area Coordinator team, senior management, or the external independent auditor. WFRC has established an email **fraud "hotline"** for any person that knows of or suspects fraud to report such. Further, any person making such a report is subject to whistleblower protections.
8. WFRC policies ensure that **internal auditing** is ongoing, and our Accounting and Administrative Policies formalize the controls in place. Our annual external audit examines internal controls.
9. The Council's Budget Committee acts as its **audit committee**. Each year they meet with the external independent auditor and discuss the results of the audit and any recommendations that arise from it. Certain members of the Budget Committee are interviewed individually by the independent audit team and asked to provide their input and perspective on the Council's financial statements, policies, procedures and accounting staff.

#### **EXHIBITS:**

Fraud Risk Assessment

#### **CONTACT INFORMATION:**

Marian Florence (801) 363-4250, [marian.florence@wfrc.utah.gov](mailto:marian.florence@wfrc.utah.gov)  
Andrew Gruber (801) 824-0055, [andrew.gruber@wfrc.utah.gov](mailto:andrew.gruber@wfrc.utah.gov)



OFFICE OF THE  
STATE AUDITOR

# Questionnaire

Revised December 2020

## Fraud Risk Assessment

### INSTRUCTIONS:

- Reference the *Fraud Risk Assessment Implementation Guide* to determine which of the following recommended measures have been implemented.
- Indicate successful implementation by marking “Yes” on each of the questions in the table. Partial points may not be earned on any individual question.
- Total the points of the questions marked “Yes” and enter the total on the “Total Points Earned” line.
- Based on the points earned, circle/highlight the risk level on the “Risk Level” line.
- Enter on the lines indicated the entity name, fiscal year for which the Fraud Risk Assessment was completed, and date the Fraud Risk Assessment was completed.
- Print CAO and CFO names on the lines indicated, then have the CAO and CFO provide required signatures on the lines indicated.

# Fraud Risk Assessment

Continued

\*Total Points Earned: **365** /395 \*Risk Level: **Very Low** **Low** **Moderate** **High** **Very High**  
 > 355 316-355 276-315 200-275 < 200

	Yes	Pts
1. Does the entity have adequate basic separation of duties or mitigating controls as outlined in the attached Basic Separation of Duties Questionnaire?	x	200
2. Does the entity have governing body adopted written policies in the following areas:		
a. Conflict of interest?	x	5
b. Procurement?	x	5
c. Ethical behavior?	x	5
d. Reporting fraud and abuse?	x	5
e. Travel?	x	5
f. Credit/Purchasing cards (where applicable)?	x	5
g. Personal use of entity assets?	x	5
h. IT and computer security?	x	5
i. Cash receipting and deposits?	x	5
3. Does the entity have a licensed or certified (CPA, CGFM, CMA, CIA, CFE, CGAP, CPFO) expert as part of its management team?	x	20
a. Do any members of the management team have at least a bachelor's degree in accounting?		10
4. Are employees and elected officials required to annually commit in writing to abide by a statement of ethical behavior?	x	20
5. Have all governing body members completed entity specific (District Board Member Training for local/special service districts & interlocal entities, Introductory Training for Municipal Officials for cities & towns, etc.) online training ( <a href="http://training.auditor.utah.gov">training.auditor.utah.gov</a> ) within four years of term appointment/election date?		20
6. Regardless of license or formal education, does at least one member of the management team receive at least 40 hours of formal training related to accounting, budgeting, or other financial areas each year?	x	20
7. Does the entity have or promote a fraud hotline?	x	20
8. Does the entity have a formal internal audit function?	x	20
9. Does the entity have a formal audit committee?	x	20

\*Entity Name: Wasatch Front Regional Council

\*Completed for Fiscal Year Ending: June 30, 2026 \*Completion Date: May 6, 2026

\*CAO Name: Andrew Gruber \*CFO Name: Marian Florence

\*CAO Signature:  \*CFO Signature: 

\*Required

# Basic Separation of Duties

See the following page for instructions and definitions.

	Yes	No	MC*	N/A
1. Does the entity have a board chair, clerk, and treasurer who are three separate people?	X			
2. Are all the people who are able to receive cash or check payments different from all of the people who are able to make general ledger entries?	X			
3. Are all the people who are able to collect cash or check payments different from all the people who are able to adjust customer accounts? If no customer accounts, check "N/A".	X			
4. Are all the people who have access to blank checks different from those who are authorized signers?	X			
5. Does someone other than the clerk and treasurer reconcile all bank accounts OR are original bank statements reviewed by a person other than the clerk to detect unauthorized disbursements?	X			
6. Does someone other than the clerk review periodic reports of all general ledger accounts to identify unauthorized payments recorded in those accounts?	X			
7. Are original credit/purchase card statements received directly from the card company by someone other than the card holder? If no credit/purchase cards, check "N/A".	X			
8. Does someone other than the credit/purchase card holder ensure that all card purchases are supported with receipts or other supporting documentation? If no credit/purchase cards, check "N/A".	X			
9. Does someone who is not a subordinate of the credit/purchase card holder review all card purchases for appropriateness (including the chief administrative officer and board members if they have a card)? If no credit/purchase cards, check "N/A".	X			
10. Does the person who authorizes payment for goods or services, who is not the clerk, verify the receipt of goods or services?	X			
11. Does someone authorize payroll payments who is separate from the person who prepares payroll payments? If no W-2 employees, check "N/A".	X			
12. Does someone review all payroll payments who is separate from the person who prepares payroll payments? If no W-2 employees, check "N/A".	X			

\* MC = Mitigating Control

# Basic Separation of Duties

Continued

**Instructions:** Answer questions 1-12 on the Basic Separation of Duties Questionnaire using the definitions provided below.

☺ If all of the questions were answered “Yes” or “No” with mitigating controls (“MC”) in place, or “N/A,” the entity has achieved adequate basic separation of duties. Question 1 of the Fraud Risk Assessment Questionnaire will be answered “Yes.” 200 points will be awarded for question 1 of the Fraud Risk Assessment Questionnaire.

☹ If any of the questions were answered “No,” and mitigating controls are not in place, the entity has not achieved adequate basic separation of duties. Question 1 of the Fraud Risk Assessment Questionnaire will remain blank. 0 points will be awarded for question 1 of the Fraud Risk Assessment Questionnaire.

## Definitions:

**Board Chair** is the elected or appointed chairperson of an entity’s governing body, e.g. Mayor, Commissioner, Councilmember or Trustee. The official title will vary depending on the entity type and form of government.

**Clerk** is the bookkeeper for the entity, e.g. Controller, Accountant, Auditor or Finance Director. Though the title for this position may vary, they validate payment requests, ensure compliance with policy and budgetary restrictions, prepare checks, and record all financial transactions.

**Chief Administrative Officer (CAO)** is the person who directs the day-to-day operations of the entity. The CAO of most cities and towns is the mayor, except where the city has a city manager. The CAO of most local and special districts is the board chair, except where the district has an appointed director. In school districts, the CAO is the superintendent. In counties, the CAO is the commission or council chair, except where there is an elected or appointed manager or executive.

**General Ledger** is a general term for accounting books. A general ledger contains all financial transactions of an organization and may include sub-ledgers that are more detailed. A general ledger may be electronic or paper based. Financial records such as invoices, purchase orders, or depreciation schedules are not part of the general ledger, but rather support the transaction in the general ledger.

**Mitigating Controls** are systems or procedures that effectively mitigate a risk in lieu of separation of duties.

**Original Bank Statement** means a document that has been received directly from the bank. Direct receipt of the document could mean having the statement 1) mailed to an address or PO Box separate from the entity’s place of business, 2) remain in an unopened envelope at the entity offices, or 3) electronically downloaded from the bank website by the intended recipient. The key risk is that a treasurer or clerk who is intending to conceal an unauthorized transaction may be able to physically or electronically alter the statement before the independent reviewer sees it.

**Treasurer** is the custodian of all cash accounts and is responsible for overseeing the receipt of all payments made to the entity. A treasurer is always an authorized signer of all entity checks and is responsible for ensuring cash balances are adequate to cover all payments issued by the entity.